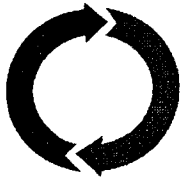


**CRRA
BOARD MEETING
Dec. 16, 2010**



**CONNECTICUT
RESOURCES
RECOVERY
AUTHORITY**

100 Constitution Plaza • Hartford • Connecticut • 06103 • Telephone (860)757-7700
Fax (860)757-7745

MEMORANDUM

TO: CRRA Board of Directors
FROM: Moira Benacquista, Secretary to the Board/Paralegal
DATE: December 9, 2010
RE: Notice of Meeting

There will be a regular meeting of the Connecticut Resources Recovery Authority Board of Directors held on Thursday, Dec. 16, 2010, at 9:30 a.m. The meeting will be held in the Board Room of 211 Murphy Road, Hartford, Connecticut.

Please notify this office of your attendance at (860) 757-7787 at your earliest convenience.

cc: Office of the Secretary of State

Connecticut Resources Recovery Authority
Board of Directors Meeting

Agenda
Dec. 16, 2010
9:30 AM

I. Pledge of Allegiance

II. Public Portion

A ½ hour public portion will be held and the Board will accept written testimony and allow individuals to speak for a limit of three minutes. The regular meeting will commence if there is no public input.

III. Minutes

1. Board Action will be sought for the approval of the Nov. 18, 2010, Board Meeting Minutes (Attachment 1).

1.a Action Items

IV. Board Committee Reports

A. Finance Committee Reports

1. Board Action will be Sought Regarding Authority Operating & Capital Budgets (Attachment 2).
2. Board Action will be Sought Regarding Bridgeport Review & Distribution (Attachment 3).

B. Policies & Procurement Committee Reports

1. Board Action will be Sought Regarding Expenditures from the Facility Modification Reserve (Attachment 4).
2. Board Action will be Sought Regarding Contribution to Product Stewardship Institute to Support Mattress Producer Responsibility Initiative (Attachment 5).

C. OS & HR Report

1. Board Action will be sought for the Resolution Regarding Contract for Benefits Broker of Record (Attachment 6).

V. Executive Session

An Executive Session will be held to discuss pending litigation, trade secrets, real estate acquisition, pending RFP's, and personnel matters with appropriate staff.

VI. Chairman and President's Reports

1. Discussion and Possible Board Action will be sought Regarding O&M Contract(s).

TAB 1

CONNECTICUT RESOURCES RECOVERY AUTHORITY

FOUR HUNDRED AND EIGHTY-THIRD

NOVEMBER 18, 2010

A regular meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Thursday, Nov. 18, 2010, in the Board Room at CRRA Headquarters, 100 Constitution Plaza, Hartford, Connecticut. Those present in Hartford were:

Directors: Chairman Pace
Vice-Chairman Jarjura (present beginning 11:00 a.m.)
David B. Damer
Timothy Griswold
Dot Kelly
Mark Lauretti (present beginning at 10:36 a.m.)
Theodore Martland
Ron Van Winkle
Warren Howe, Wallingford Project Ad-Hoc
Geno Zandri, Wallingford Project Ad-Hoc

Present from CRRA:

Tom Kirk, President
Jim Bolduc, Chief Financial Officer
Jeffrey Duvall, Manager of Budgets and Forecasting
Peter Egan, Director of Environmental Affairs & Development
Laurie Hunt, Director of Legal Services
Paul Nonnenmacher, Director of Public Affairs
Eric Womack, Human Resources Manager
Moira Benacquista, Board Secretary/Paralegal

Also present were: John Pizzimenti of USA Hauling & Recycling; Dan Mara, Esq., of Sandler & Mara; Jerry Tyminski of SCRRRA and Cheryl Thibeault of Covanta.

Chairman Pace called the meeting to order at 9:38 a.m. and said that a quorum was present.

PLEDGE OF ALLEGIANCE

Chairman Pace requested that everyone stand for the Pledge of Allegiance, whereupon the Pledge of Allegiance was recited.

APPROVAL OF THE MINUTES OF THE OCT. 28, 2010 REGULAR BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the Oct. 28, 2010, Regular Board Meeting. Director Martland made a motion to approve the minutes, which was seconded by Director Damer.

The motion to approve the minutes as amended and discussed was approved by roll call. Chairman Pace, Director Auletta, Director Damer, Director Edwards, Director Griswold, Director Howe, Director Kelly, Director Martland, Director Painter, and Director Van Winkle voted yes. Director Zandri abstained.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Louis Auletta	X		
David Damer	X		
Timothy Griswold	X		
Dot Kelly	X		
Theodore Martland	X		
Ron Van Winkle	X		
Ad-Hocs			
Steve Edwards, Bridgeport	X		
Bob Painter, Mid-Conn	X		
Warren Howe, Jr. Wallingford	X		
Geno Zandri, Wallingford			X

RESOLUTION REGARDING THE SOUTHEAST BUDGET

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Martland:

RESOLVED: That the fiscal year 2012 Connecticut Resources Recovery Authority Southeast Project Operating and Capital Budgets be adopted subject to the Southeastern Connecticut Regional Resource Recovery Authority’s (“SCRRA”) approval of this budget as finalized for the current debt refunding initiative, and as substantially presented and discussed at this meeting.

Director Van Winkle seconded the motion.

Mr. Bolduc said this budget is different from what the Board normally votes on. He said the CRRRA Board approves only its portion of the cost and the SCRRA Board approves and sets the tip fee. Mr. Bolduc said typically at this point the SCRRA Board has gone through and approved their budget with CRRRA adding its administrative piece.

Mr. Bolduc said this approval is out of sequence this year because of the delay in the refunding of the SCRRA bonds. He explained this was a result of the State’s requirement to specify in its official statements the unfunded state teachers and employees funds. He said those statements are currently being upgraded and are expected to be published today with information on how large the unfunded liabilities are. Mr. Bolduc said the Board relies on those statements for financing to obtain the SCRRA backing. He said the Treasurer’s office required that data and actuary reports from the unions for their reports. Mr. Bolduc said management was asked to hold off on their financing until those reports were issued. He said the pricing is currently scheduled for December 1, 2010.

Mr. Bolduc said the budget typically contains an amount for debt service however; SCRRA could not approve its budget without this amount. He said management explained CRRA had to move ahead according to its contract with SCRRA to approve the CRRA portion by December 1, 2010, which will be done by today. Mr. Bolduc said this budget is what SCRRA will approve subject to the final refinancing numbers which will not be determined until pricing is done on Dec. 1, 2010. SCRRA President, Mr. Tyminski concurred with Mr. Bolduc's statement. He said the SCRRA Board plans to hold a meeting on Dec. 8, 2010, with the final numbers and will go forward with adopting the tipping fee as well as CRRA's portion. He said the SCRRA Board does not have any concerns with CRRA's portion.

Director Kelly said the average price per company for FY'10 was about \$59.00 and the adopted FY'11 proposed is more like \$45.00. She asked if that is an assumption. Mr. Tyminski said the budget is set eighteen months before the end of the year. He said the \$38.09 is the correct amount for what the company has paid for spot waste, and the rest are assumptions for what those prices are expected to be.

The motion previously made and seconded was approved unanimously by roll call. Chairman Pace, Director Auletta, Director Damer, Director Griswold, Director Kelly, Director Martland, and Director Van Winkle voted yes.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Louis Auletta	X		
David Damer	X		
Timothy Griswold	X		
Dot Kelly	X		
Theodore Martland	X		
Ron Van Winkle	X		
Ad-Hocs			
Steve Edwards, Bridgeport			
Bob Painter, Mid-Conn			
Warren Howe, Jr. Wallingford			
Geno Zandri, Wallingford			

RESOLUTION REGARDING THE WALLINGFORD FINANCIAL DISTRIBUTION

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Martland:

WHEREAS, on April 23, 2009 the Connecticut Resources Recovery Authority's (the "Authority") Board of Directors (the "Board"), in consultation with and with the unanimous consent of the Wallingford Project Policy Board (the "Policy Board"), authorized the closing and transfer of various funds in order to provide an initial distribution of surplus funds to the Wallingford Project member towns; and

WHEREAS, the Authority's outside financial auditors ("BST") completed its first quarter fiscal year 2011 review on November 18, 2010; and

WHEREAS, the Policy Board has previously requested that remaining project funds be equitably distributed based on a five-year weighted average of tons delivered to the Wallingford Project member towns, consisting of the towns of Cheshire, Hamden, Meriden, North Haven, and Wallingford, Connecticut (the "Towns"); and

WHEREAS, on April 27, 2009 the total amount of \$26,674,579 was distributed to the Towns based on the weighted average of Acceptable Solid Waste delivered by each Town during the five-year time period beginning July 1, 2003 and ending June 30, 2008; and

WHEREAS, the Wallingford Project officially ended on June 30, 2010; and

WHEREAS, the balance in the Tip Fee Stabilization Fund is \$14,462,830 and the balance in the Future Use Fund is \$1,532,666; and

WHEREAS, the amount of \$15,995,496 is surplus to the needs of the Authority and can be distributed to the Towns; and

WHEREAS, the percentage of the relative amounts of Acceptable Solid Waste delivered by each Town has been updated to reflect delivered and diverted tons for the five-year time period beginning July 1, 2005 and ending June 30, 2010; and

WHEREAS, funds remaining of approximately \$5.4 million will be either assigned to post project reserves for ongoing liabilities or distributed to the Towns in early 2011 following the January 2011 financial review by BST.

NOW THEREFORE, IT IS HEREBY

RESOLVED: That the amount of \$15,995,496 be distributed to the Towns in the percentage values and dollar amounts as follows:

Town:	Total Tons Delivered FY 2006-2010:	Percentage of Tonnage:	Amount to be Distributed:
Cheshire	99,877.67	13.41%	\$2,144,996.01
Hamden	171,685.53	23.06%	3,688,561.38
Meriden	164,997.82	22.16%	3,544,601.91
North Haven	106,919.58	14.36%	2,296,953.23
Wallingford	201,104.24	27.01%	4,320,383.47
TOTAL	744,584.84	100.00%	\$15,995,496.00

Director Van Winkle seconded the motion.

Mr. Bolduc said this resolution is the second of three distributions management anticipates. He said management was waiting for the books to close out, which occurred in June. Mr. Bolduc said management has engaged outside auditors to perform two subsequent reviews one in November and one in January to ensure assumptions made with regard to ongoing contingencies for litigation and legacy costs are fully funded before the rest of the money is distributed.

Mr. Bolduc said there are still items which need to be resolved. He said approximately \$5.4 million is still anticipated to go into the third and final phase for which some dollars will need to be held in escrow. He explained funds for the final contractual arrangement for the land transfer as well as some remaining dollars concerning risk funds and litigation will be held. Mr. Bolduc said he would expect Bollam, Sheedy & Torani (hereinafter referred to as "BST") to be finished with their additional review in January at which point an additional \$4-4.5 million will be released.

Mr. Bolduc said this information was reviewed thoroughly by the Wallingford Policy Board which suggested one change be made to the denominator in the equation. He said management had based the equation on processed tons and at the request of the Wallingford Policy Board changed it to tons delivered. Mr. Bolduc said this changed the towns' percentages slightly. He said the distribution method is based on the updated tonnage methodology.

Mr. Bolduc said when the resolution originally went to the Finance Committee it was subject to the draft review of the outside auditors on the financials. He said management was waiting for internal representation letters to be signed. Mr. Bolduc said that was completed yesterday and the final signed review letters are completed and available for review by the Board members.

Director Howe asked if he is correct in stating that almost \$16 million will be distributed within the next week. Mr. Bolduc said pending the Board's approval the funds should be wire transferred tomorrow. Director Howe said he understands the \$5.4 million in escrow will be held for approximately five years because of the conveyance issue. He asked when the risk fund, large operating fund, post-project, lock box and deposit will be distributed. Mr. Bolduc replied that a large portion of the operating fund will be returned in January pending any issues. He said the risk-fund is subject to minor litigation potential and some insurance claims which should not be a problem and the funds will most likely be available in January.

Mr. Bolduc said the post-project reserve is for out of pocket costs and some of it is for insurance costs which will continue to be held on the property for pollution legal liability. He said the legacy insurance has to be paid but after about four years the risk of exposure will likely be eliminated. Mr. Bolduc said the customer deposit is for some remaining guarantee of payments with some of the haulers. He said after the haulers submit the necessary paperwork that will be released directly to the haulers. Mr. Bolduc said the Wallingford escrow will be returned according to that agreement.

The motion previously made and seconded was approved unanimously by roll call. Chairman Pace, Director Auletta, Director Damer, Director Griswold, Director Howe, Director Kelly, Director Martland, Director Van Winkle and Director Zandri voted yes.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Louis Auletta	X		
David Damer	X		
Timothy Griswold	X		
Dot Kelly	X		
Theodore Martland	X		
Ron Van Winkle	X		
Ad-Hocs			
Steve Edwards, Bridgeport			
Bob Painter, Mid-Conn			
Steve Wawruck, Mid-Conn			
Warren Howe, Jr. Wallingford	X		
Geno Zandri, Wallingford	X		

ADDITION OF AN ITEM TO THE AGENDA REGARDING CONSULTING SERVICES FOR FINANCIAL AND ACCOUNTING PROCESS REVIEW OF NEW BUSINESS MODEL

Chairman Pace requested a motion to add an item to the agenda regarding consulting services for financial and accounting process review of a new business model.

The motion was made by Chairman Pace and seconded by Director Martland.

The motion to add an item to the agenda was approved unanimously by roll call. Chairman Pace, Director Auletta, Director Damer, Director Edwards, Director Griswold, Director Howe, Director Kelly, Director Martland, Director Wawruck, Director Van Winkle and Director Zandri voted yes.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Louis Auletta	X		
David Damer	X		
Timothy Griswold	X		
Dot Kelly	X		
Theodore Martland	X		
Ron Van Winkle	X		
Ad-Hocs			
Steve Edwards, Bridgeport	X		
Bob Painter, Mid-Conn	X		
Steve Wawruck, Mid-Conn	X		
Warren Howe, Jr. Wallingford	X		
Geno Zandri, Wallingford	X		

PRESIDENT'S REPORT

Mr. Kirk said according to the operations data, tonnage continues to be flat and is below last year's trend. He said this is indicative of a tepid economic recovery. Mr. Kirk said the impact to the plant is minimal at this point as the plant is staying full, however it does affect spot pricing. He said recycling numbers continue to be healthy and many customers have switched to single stream recycling or have arranged to purchase larger totes for recycling causing an 8-9% increase in recycling. Mr. Kirk said that although the recycling rebate is popular it is important to note that the real savings to the town is not paying for those items to go through the plant.

Mr. Kirk said the Southeast refinancing project is still in full swing after some delays. He said the market has not moved much which is positive.

Mr. Kirk said the Wallingford unit is still causing emission concerns but is not affecting capacity and will hopefully be resolved in the near future. He said the Bridgeport MSW is still flat however; CRRA is meeting its amended requirements with Wheelabrator.

Mr. Kirk said the SWEROC group is considering utilization of the proposed CRRA transfer system if it does not have sufficient tons of committed recycling tons necessary to fund capitalization of a facility. He said there are 9 towns and about 25,000 tons of recyclables that wish to participate in a transfer scenario with CRRA picking up in Stratford and hauling to Hartford. Mr. Kirk said a \$0 ton tip fee is expected. He said management expects more towns to join eventually which would support the future capitalization to single stream.

Director Painter said according to Ms. Cruz-Aponte the City of Hartford has increased its recycling by 70% using single stream. Mr. Kirk said this is a great number however; it is a low base number as Hartford is very moderate in terms of recycling. Director Painter said the important fact is in a population where recycling would not be expected to be successful single stream has increased those numbers. Mr. Kirk said management would still like to get the recyclables from multiple family homes which is difficult as most municipalities are not involved in multiple family homes and the models which are effective in suburban family homes are not effective there.

Mr. Kirk said concerning Future Conn the evaluation of the bids for operating contracts continues. He said the municipal services agreement presentation to the MAC Committee went well. He said a number of different options were offered to the town which was well received. Mr. Kirk said there was some concern regarding the changes from the historical offering however, management has put some of those concerns to rest and will work diligently with individual towns to answer those questions so the towns can make recommendations to its legislative bodies fully informed. He said he expects most of the 70 towns to opt for and choose CRRA as the most economic and environmentally effective option.

Director Lauretti asked what would incline anyone to believe that towns which sued CRRA would recognize the value of the renewal on the table. Mr. Kirk said this is a fair question given the history of relations between CRRA and several member towns. He said he sees a big change in the relationships compared to those in the past and there is more trust and confidence in CRRA and a recognition that these actions are in the best interest of the member towns. Mr. Kirk said CRRA is moving forward and the new contract brings in all of the issues the towns were concerned about. He said

there is an opt-out if the price goes above a certain threshold. Chairman Pace said he would like everyone to focus on the word renewal and move on.

Director Van Winkle said from a member town's perspective CRRA did an excellent job in communicating what it was trying to do. He said he has the same perspective regarding the administration which is well run and is trying to work with the towns. He said he knows there is a lot of political history behind CRRA however the best overall financial decision needs to be made.

Mr. Kirk said July 1, 2010, is the day the towns must commit by as the plant needs to be sized up at that point. He said the MAC Committee was provided information concerning the troublesome service issue of mattresses. He said there is a non-profit agency called the Product Stewardship Institute which has instituted national models for orphan and problem waste in the past. He said it has been involved in paint, electronic, and tire legislation. Mr. Kirk said the Product Stewardship Institute studies systems and proposes legislation to help solve problems with orphan waste. He said the CT DEP would like to solicit \$20,000 from the CRRA towards the \$40,000 project the Product Stewardship Institute will undergo to create a model to dispose of the mattresses in a more cost effective way.

Mr. Kirk said this issue received extensive attention at the MAC meeting which is indicative of the financial pressure the member towns are under. He said hundreds of thousands of dollars are spent by the towns to dispose of mattresses which presents a strong argument for CRRA to use \$20,000 to approach the Product Stewardship Institute in order to be first on the list for pilot programs which address this problem. He said he would argue as Connecticut will be the first state in the country without landfills it is also the State which will most likely be affected by orphan waste like mattresses. Mr. Kirk said management will bring this matter to the Board in December.

Chairman Pace said whatever amount CRRA is going to sponsor should be a distributive cost for not only the Mid-Conn towns but a state wide contribution as it will benefit every town in the State of Connecticut. He noted he was looking for the Board's support on providing these funds to the Product Stewardship Institute and asked any Board members with comments or suggestions to share them with management prior to this item's presentation to the Board in December.

Mr. Egan said that CRRA will be at the table with this issue. He said it is a producer responsibility premise where by the cost of end of life management of mattresses is cycled back to the manufactures' and distributors. Mr. Egan said the goal is for legislation to be passed to create a program where the development of a facility is required to dispose of the mattresses at no charge to the users or municipalities. He said this process gets all stakeholders involved in negotiating an acceptable solution.

Mr. Bolduc said it is important that the haulers are involved in the process as well. Chairman Pace agreed. Director Kelly said she shares the CT DEP's interest in increasing recycling which this mattress issue is connected to as it is a problem waste stream. She said this effort may have a technical solution. Director Kelly said she believes the public should pay for their waste and does not believe this should be a no cost solution to the generator.

RESOLUTION REGARDING CONSULTING SERVICES FOR FINANCIAL AND ACCOUNTING PROCESS REVIEW OF NEW BUSINESS MODEL

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Martland:

RESOLVED: That the President is hereby authorized to enter into a contract with CCR, LLP for Consulting Services for the financial and accounting process review of the Authority's new business model, substantially as discussed and presented at this meeting.

Director Van Winkle seconded the motion.

Mr. Bolduc said as CRRA is looking at the future operation of the PBF and the WPBF and some of the issues from the accounting and financing prospective are the control mechanisms for inventory control, purchasing controls and accounting of the activities in the future. He said the cost for operating these facilities is significant. Mr. Bolduc said as CRRA potentially moves to a new operator the existing systems may change. He said for example CRRA does not currently perform inventory at the WPF and would require software management for the \$4-5 million worth of inventory.

Mr. Bolduc said because the time frame is important for management to have the proper controls and procedures in existence in advance. He said it would be a conflict of interest for CRRA's current auditors to be in charge of a control system which they would in turn audit. Mr. Bolduc said CRRA requires someone with that expertise and would recommend using former CRRA auditor Carlin Charon and Rosen (hereinafter referred to as "CCR"). He said CCR has the knowledge to accomplish this review. Mr. Bolduc said it is important for CRRA to understand the possible performance risk of a facility and to establish proper controls to mitigate.

Mr. Kirk said this resolution will permit management to employ CCR for its unique expertise. He said it is not a large cost and there is a short window of time to perform this evaluation. Mr. Kirk said management needs to be fully informed concerning purchasing software which may work in conjunction with existing systems of potential contractors to ensure CRRA's systems are communicating with the contractor's systems, protect inventory, generate reports to the State, and to avoid unnecessary delays in paying vendors and contractors.

Director Damer asked how much work management anticipates. Mr. Bolduc explained management requires Board approval for this work as CCR is not currently in the stable and it would not involve an RFP process. He said there will be several phases of work including examining the capabilities of potential contractors and establishing proper control levels of authority and written procedures. Ms. Hunt said this item is not coming to the Board because it is over \$50,000 but because it is an exception to the procurement process which requires approval as it is over \$10,000. Director Damer asked if this resolution would have to come back to the Board if it did go over \$50,000. Ms. Hunt replied yes.

Chairman Pace stated for the record that this is due to CCR's specialized knowledge of CRRA and management's past experience with CCR. Mr. Kirk said that was correct. He said this is not a change to the procurement. He said CRRA's procurement policy calls for special capability vendors to be used when necessary. He said CCR has this knowledge and experience with CRRA's systems.

Director Martland said in twenty years much has changed and the procedures are drastically different as well.

The motion previously made and seconded was approved unanimously by roll call. Chairman Pace, Director Auletta, Director Damer, Director Griswold, Director Kelly, Director Lauretti, Director Martland, Director Painter, Director Van Winkle, and Director Wawruck voted yes.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Louis Auletta	X		
David Damer	X		
Timothy Griswold	X		
Dot Kelly	X		
Mark Lauretti	X		
Theodore Martland	X		
Ron Van Winkle	X		
Ad-Hocs			
Steve Edwards, Bridgeport			
Bob Painter, Mid-Conn	X		
Steve Wawruck, Mid-Conn	X		
Warren Howe, Jr. Wallingford			
Geno Zandri, Wallingford			

RESOLUTION REGARDING AN AMENDMENT TO THE AGREEMENT FOR PAYMENTS IN LIEU OF TAXES WITH THE CITY OF HARTFORD TO THE AGENDA

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Damer:

RESOLVED: That the President is hereby authorized to execute a Second Amendment to agreement for Payments in Lieu of Taxes with the City of Hartford substantially as presented and discussed at this meeting.

Director Martland seconded the motion.

Mr. Kirk said this resolution was fully vetted at the Policy & Procurement Committee meeting. He said it goes back to the transfer of real property from CL&P to CRRA as part of the Enron transaction. He said CRRA had the option to purchase one of two parcels of land at the South Meadows facility. Mr. Kirk explained after a thorough investigation CRRA selected a parcel which was in turn officially purchased. He said initially CRRA had paid taxes on that parcel but is now formalizing a payment in lieu of taxes in keeping with its agreement with Hartford. Mr. Kirk said CRRA is prohibited to pay taxes by statute and is incorporating this payment equal to the taxable amount into the payment in lieu of taxes. He said the intent is to work out a new pilot with the City of Hartford which would include this and all personal and real property.

Chairman Pace asked what the financial impact to Hartford will be. Mr. Kirk replied that it should be zero as Hartford has been receiving the funds through taxes from CL&P which will now come in as a pilot payment from CRRA. Director Martland asked if he is correct in stating CRRA pays a pilot payment to any town which hosts a facility. Mr. Kirk said that is correct as a pilot payment or a host fee is typically offered. He said there are calculated host fees paid to all of the transfer stations and a pilot fee is paid to Hartford.

Director Griswold requested an explanation of how the pilot payments are calculated. Mr. Kirk said the calculations are different for each location. He said historically the pilot payment to Hartford was much greater than the value of the facility. Mr. Kirk said the value of the facility now would not support the pilot. Director Griswold said going forward there should be a more uniform treatment of the payment system. Mr. Kirk agreed. He said several years ago the transfer stations were paid on the same schedule after looking at their value and the impact to the towns. He said the transfer stations use a per ton fee with the exception of Essex as it is still in negotiations.

Director Van Winkle asked if CRRA pays a host fee to Hartford already. Mr. Kirk replied that CRRA pays Hartford a very substantial pilot payment which was split into different line items including the Murphy Road facility, the landfill, and the South Meadows facility. He said there was a per ton fee when CRRA ran the landfill. Director Van Winkle asked if this should be a pilot and not a host fee. Mr. Kirk said CRRA is using the term "pilot" as it owns real property. He said when there is an activity going on with tons coming in and out like a transfer station typically the term "host fee" is used.

Director Griswold asked if this parcel of land is integral to the operation. Mr. Kirk said there is no facility on the property however; it is integral because it is so close to the facility. He said it is not very developable because of the easements and right of ways and high tension wires on it. Mr. Kirk said it would be difficult for anyone but CRRA to make use of the property.

Director Kelly said she is supportive of the pilot for hosting this facility. She said management should look at each item which comes along. Director Kelly said \$100,000 in taxes for a 10 acre piece of property with little development property is hard to believe. She asked if CL&P still has switch gear which are of value as it ongoing business. Director Kelly suggested that the assessment is not right. Chairman Pace said moving forward management will look at this after December 12, 2012. Director Kelly said she would like CRRA to better understand the value of that property before that point to see if it is a taxable value.

Ms. Hunt said there is a tax allocation agreement which was executed and approved back in 2002 with CL&P. She said management had done some research on the tax and noted for the record the tax is for the land only and CRRA agreed to pay the tax allocation with CL&P and to take full responsibility. Ms. Hunt said the whole pilot agreement expires with the bonds in 2012. Mr. Kirk said the legal spending to examine this issue was considered and in recognition of the 2000 agreement CRRA is paying the pilot and will reassess all of CRRA's property in 2012 to develop the correct multiplier.

Director Painter said he will support this resolution. He asked if the \$100,000 was an amount that CL&P was paying for easements or taxes. Mr. Kirk said CL&P was paying the \$100,000 as taxes. He said it was transferred to CRRA when it purchased parcel 2. Mr. Kirk said the payments were still made by CRRA as a pass through (as a tax) as it did not have the title to the land. He said now to make the bookkeeping correct as CRRA is not allowed to pay taxes the amount will be rolled into the pilot. Mr. Kirk said the cash flow will remain identical.

Director Painter asked if this parcel of land is related or connected to the CRRA plant 90 acre parcel. Mr. Egan said the 90 acres includes this parcel of land. He asked if MDC had wanted to develop this land as a residential area. He said referring to this land as undevelopable is not totally accurate. Mr. Kirk said it would be developable if the plant was knocked down along with the CL&P building and high tension wires but is not currently a prime piece of developable real estate by any means.

Director Painter asked if this pilot is paid out of the 2010 budget. Mr. Kirk replied yes. He said this pilot will be paid through November through the anticipated end of the bonds on November 15, 2012. Mr. Kirk said the pilot payment line item will be \$100,000 larger next year.

Director Wawruck asked what the multiplier used to establish the pilot payment is for CRRA. Mr. Kirk said it is a negotiated number and not a multiplier. He said recent research showed multipliers in the State vary widely from prisons which receive 100% to Universities which are 65% and other facilities which are much less. Director Wawruck noted the multiplier for Bradley Airport is 26%.

The motion previously made and seconded was approved unanimously by roll call. Chairman Pace, Director Auletta, Director Damer, Director Griswold, Director Kelly, Director Lauretti, Director Martland, Director Painter, Director Van Winkle, and Director Wawruck voted yes.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Louis Auletta	X		
David Damer	X		
Timothy Griswold	X		
Dot Kelly	X		
Mark Lauretti	X		
Theodore Martland	X		
Ron Van Winkle	X		
Ad-Hocs			
Steve Edwards, Bridgeport			
Bob Painter, Mid-Conn	X		
Steve Wawruck, Mid-Conn	X		
Warren Howe, Jr. Wallingford			
Geno Zandri, Wallingford			

ADDITION OF A RESOLUTION REGARDING RENEWAL OF HEALTH, DENTAL, VISION, LIFE AND DISABILITY INSURANCE PROGRAMS TO THE AGENDA

Chairman Pace requested a motion to add an item to the agenda concerning workforce retention. The motion was made by Director Griswold.

Director Damer seconded the motion.

The motion to add an item to the agenda was approved unanimously by roll call. Chairman Pace, Vice-Chairman Jarjura, Director Auletta, Director Damer, Director Edwards, Director Griswold,

Director Howe, Director Kelly, Director Lauretti, Director Martland, Director Painter, Director Van Winkle, Director Wawruck, and Director Zandri voted yes.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Vice-Chairman Jarjura	X		
Louis Auletta	X		
David Damer	X		
Timothy Griswold	X		
Dot Kelly	X		
Mark Lauretti	X		
Theodore Martland	X		
Ron Van Winkle	X		
Ad-Hocs			
Steve Edwards, Bridgeport	X		
Bob Painter, Mid-Conn	X		
Steve Wawruck, Mid-Conn	X		
Warren Howe, Jr. Wallingford	X		
Geno Zandri, Wallingford	X		

RESOLUTION REGARDING ORGANIZATIONAL SYNERGY & HUMAN RESOURCES COMMITTEE RECOMMENDATION TO THE BOARD OF DIRECTORS REGARDING HEALTH, DENTAL, VISION, LIFE AND DISABILITY INSURANCE PROGRAMS

Chairman Pace requested a motion to add an item to the agenda concerning workforce retention. The motion was made by Vice-Chairman Jarjura.

RESOLVED: That the Board of Directors authorizes the renewal of the employee health insurance benefit plans with the Connecticare, Ameritas (vision), Met Life (dental) and Lincoln Financial (life and disability), for the period of January 1, 2011 through December 31, 2011 for an estimated net combined premium of \$737,243.

Director Griswold seconded the motion.

Vice-Chairman Jarjura said the Organizational Synergy and Human Resources Committee held an extensive discussion on this matter with the input of management and CRRA's broker Mr. Dennison. He said management did a good job negotiating in a climate where rate increases are across the board especially in the medical field.

Vice-Chairman Jarjura said that although Aetna came across at a very aggressive rate the Committee felt that continuing with Connecticare was the best choice. He said there is continuity there and management felt that not only were the employees satisfied with the incumbent but Aetna's rate was perceived as a teaser. Vice-Chairman Jarjura said the bids were examined closely.

Mr. Bolduc said in the current climate CRRA approached Connecticare for their renewal proposals which were originally 15%. He said several carriers declined to quote as CRRA's employee

numbers were not high enough. Mr. Bolduc said the three bidders which responded were United Health Care, Aetna, and Connecticare. He said United Health Care was about 19% on comparable benefits, and although Aetna's premium came in at around 5% this number was achieved by substantially reducing benefits.

Mr. Bolduc said the carrier provides a basic plan which contains alternatives for the employees though buy-downs and by up plans which vary with POS plans and a basic HMO. Mr. Bolduc said the budget was also looked at. He said the premium proposal is based on a demographic proposal with about 45 employees utilizing the plan. Mr. Bolduc said the employee contribution is at about 11%. He said this number has to be balanced considering the overall compensation schedule.

Mr. Bolduc said last year the Connecticare premium was \$694,000. He said because many employees elected to go into a buy down plan the actual premiums came in at \$640,000. Mr. Bolduc said this year's plan offering is \$694,000 which management expects to stay firm as employees are likely to stay with the elections they currently have. He said there is about a 1.5% reduction in premiums net cost to CRRA. He said on a premium to premium comparison the renewal compared to the current is about a 9% increase which is partly due to health care reform. Mr. Bolduc said the impact on the tip fee is basically flat and the impact to the employees is the same.

Mr. Bolduc said the Aetna premium was lower and in the Connecticare plan the out of pocket deductible is covered in the premium. He said Aetna's deductible is \$500 out of pocket and a family out of pocket deductible of \$1,000. Mr. Bolduc said Aetna is reducing its risk by putting the out of pocket charges up front in order to charge less for a premium. He said it places more upfront costs on the employee.

Mr. Womack said the Aetna proposal was significantly lower than the average 15-20% in the marketplace with a premium of 5%. He said that price prompted management to view it as an anomaly and an effort to buy CRRA's business with a high potential for increases the following year. Director Lauretti asked if CRRA would be rebidding the health care the following year. Mr. Womack said that may be correct. He said however CRRA did not put this out to bid last year as the market does not want to see "price shoppers", he said the market was only tested. Mr. Womack said shopping the health care year to year would cause providers to view CRRA as plan "cost shoppers" which would cause a negative impact in the market place.

Director Lauretti said he was not sure if he agreed with that rationale. Director Damer said it also plays havoc on the employees if the plan changes every year. Director Lauretti said it depends on how the health plan is bid out for example his municipality has been bid out frequently in the last few years. Mr. Kirk said there is a lot of concern that going out to bid every year is an indication to the market that a company has an experience issue as the demographic data indicates a cost of x percent when in fact when the business is looked at for the years' experience the actual cost is x plus an additional 20%. He explained the company may then bid using that first figure and that process of year to year shoppers tends to draw higher bids versus lower bids.

Director Lauretti said it depends on trend and experience Mr. Kirk said that is true however the experience rate is generally not known to the bidders. Director Griswold said that CRRA had a 7% rate reduction based on favorable plan experience and Connecticare provides 30% towards that to reduce the premium.

Mr. Kirk said according to CRRA's broker new bidders have to guess the experience rate. Director Lauretti disagreed he said it is available. Mr. Kirk said only spending was known in accordance with HIPPA.

Chairman Pace asked Mr. Womack what the actual delta is on what CRRA is spending year to year. Mr. Womack said for 2010 the actual is \$700,363 after removing employee contributions. Chairman Pace said 2011 is a \$37,000 increase.

Director Howe asked if the rate of employee contribution is remaining the same. Mr. Kirk said no. He said it is increasing slightly to 11%.

Mr. Bolduc said the dental premium is the same however to ensure this management moved from the Guardian to MetLife. He explained the Guardian had a 20% increase. Mr. Bolduc said by moving to MetLife the premium stays the same however the annual coverage amount drops slightly to \$2,500.

Chairman Pace asked if the employee head count is anticipated to stay the same. Mr. Kirk said yes however the number of employees covered may increase. Mr. Bolduc said the resolution says \$690,011 and should in fact say \$691,000.

The motion previously made and seconded was approved unanimously by roll call. Chairman Pace, Vice-Chairman Jarjura, Director Auletta, Director Damer, Director Griswold, Director Kelly, Director Lauretti, Director Martland, and Director Van Winkle voted yes.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Vice-Chairman Jarjura	X		
Louis Auletta	X		
David Damer	X		
Timothy Griswold	X		
Dot Kelly	X		
Mark Lauretti	X		
Theodore Martland	X		
Ron Van Winkle	X		
Ad-Hocs			
Steve Edwards, Bridgeport			
Bob Painter, Mid-Conn			
Steve Wawruck, Mid-Conn			
Warren Howe, Jr. Wallingford			
Geno Zandri, Wallingford			

RECESS

Chairman Pace said a five minutes recess would be taken before Executive Session.

EXECUTIVE SESSION

Chairman Pace requested a motion to enter into Executive Session to discuss pending litigation, real estate acquisition, pending RFP's, and personnel matters with appropriate staff. The motion made by Director Martland and seconded by Chairman Pace was approved unanimously by roll call. Chairman Pace requested that the following people be invited to the Executive Session in addition to the Directors:

- Tom Kirk
- Jim Bolduc
- Peter Egan
- Laurie Hunt, Esq.

The motion to enter into Executive Session was approved unanimously by roll call. Chairman Pace, Vice-Chairman Jarjura, Director Auletta, Director Damer, Director Edwards, Director Griswold, Director Howe, Director Kelly, Director Lauretti, Director Martland, Director Painter, Director Van Winkle Director Wawruck, and Director Zandri voted yes.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Vice-Chairman Jarjura	X		
Louis Auletta	X		
David Damer	X		
Timothy Griswold	X		
Dot Kelly	X		
Mark Lauretti	X		
Theodore Martland	X		
Ron Van Winkle	X		
Ad-Hocs			
Steve Edwards, Bridgeport	X		
Bob Painter, Mid-Conn	X		
Steve Wawruck, Mid-Conn	X		
Warren Howe, Jr. Wallingford	X		
Geno Zandri, Wallingford	X		

The Executive Session began at 11:20 a.m. and concluded at 12:35 p.m. Chairman Pace noted that no votes were taken in Executive Session.

The meeting was reconvened at 12:35 p.m., the door was opened, and the Board secretary and all members of the public were invited back in for the continuation of public session.

ADJOURNMENT

Chairman Pace requested a motion to adjourn the meeting. The motion to adjourn was made by Vice-Chairman Jarjura and seconded by Director Martland was approved unanimously.

There being no other business to discuss, the meeting was adjourned at 12:35 p.m.

Respectfully submitted,



Moira Benacquista
Secretary to the Board/Paralegal

TAB 2

**REGARDING THE ADOPTION OF
THE FISCAL YEAR 2012 AUTHORITY
OPERATING AND CAPITAL BUDGETS**

RESOLVED: That the fiscal year 2012 Authority Operating and Capital Budgets be adopted substantially in the form as presented and discussed at this meeting.

Proposed Fiscal Year 2012 Authority Operating and Capital Budgets

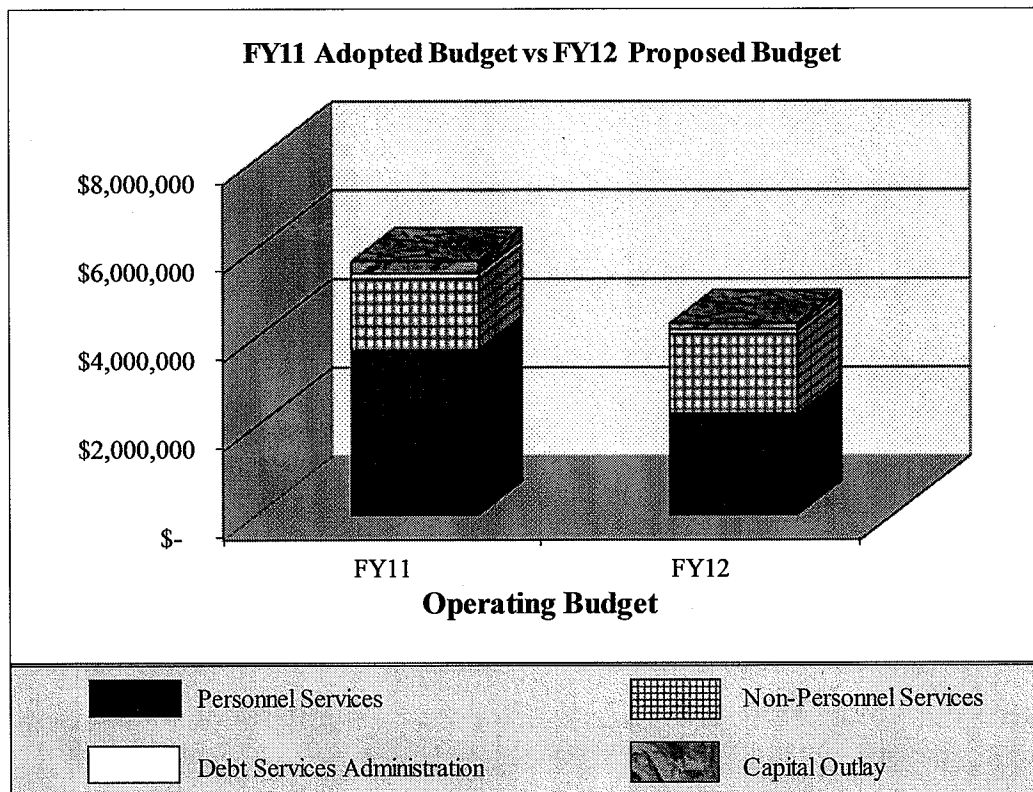
December 16, 2010

Attached are the proposed fiscal year 2012 Authority operating and capital budgets and a five year capital improvement plan.

EXECUTIVE SUMMARY

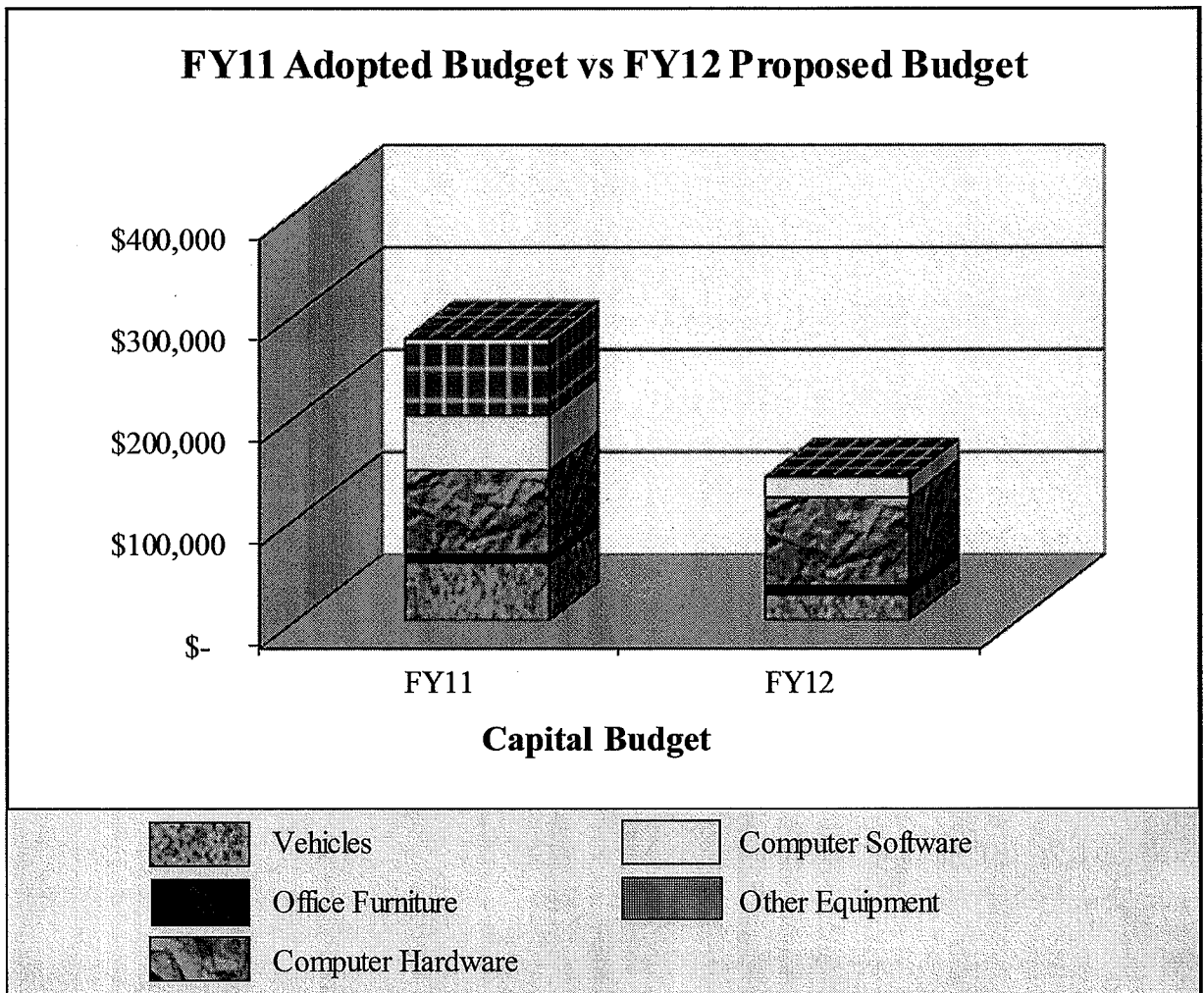
- The fiscal year 2012 proposed operating budget totals \$4.301M, reflecting a decrease of \$1.410M or 25% from fiscal year 2011 adopted budget primarily due to a change in the allocation methodology for direct labor and benefits charges.

Expenditures	Adopted		Proposed		Increase / Decrease	
	FY11	FY12	FY11	FY12	\$	%
Personnel Services	\$ 3,694,000	\$ 2,280,000	\$ 3,694,000	\$ 2,280,000	\$ (1,414,000)	-38%
Non-Personnel Services	\$ 1,618,200	\$ 1,783,000	\$ 1,618,200	\$ 1,783,000	\$ 164,800	10%
Debt Services Administration	\$ 124,000	\$ 98,000	\$ 124,000	\$ 98,000	\$ (26,000)	-21%
Capital Outlay	\$ 275,000	\$ 140,000	\$ 275,000	\$ 140,000	\$ (135,000)	-49%
TOTAL	\$ 5,711,200	\$ 4,301,000	\$ 5,711,200	\$ 4,301,000	\$ (1,410,200)	-25%



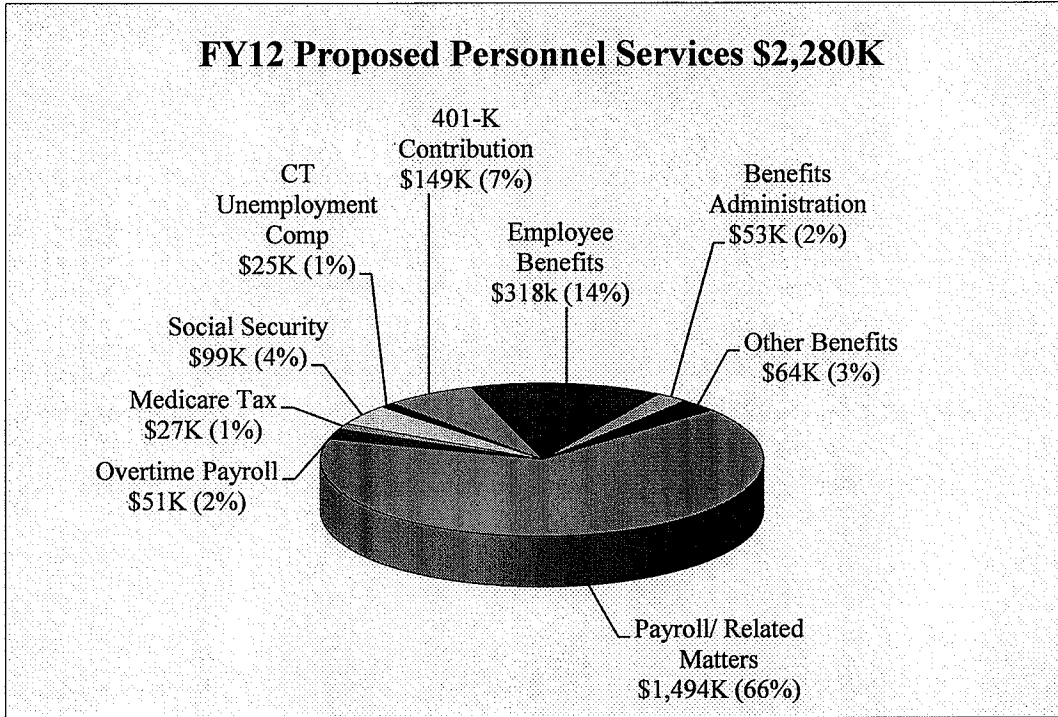
- The fiscal year 2012 proposed capital budget totals \$140K, reflecting a decrease of \$135K or 49% from fiscal year 2011 adopted capital budget.

Capital Outlay	Adopted	Proposed	Increase/Decrease	
	FY11	FY12	\$	%
Vehicles	\$ 56,000	\$ 25,000	\$ (31,000)	-55%
Office Furniture	\$ 8,000	\$ 9,000	\$ 1,000	13%
Computer Hardware	\$ 83,000	\$ 86,000	\$ 3,000	4%
Computer Software	\$ 53,000	\$ 20,000	\$ (33,000)	-62%
Other Equipment	\$ 75,000	\$ -	\$ (75,000)	-100%
TOTAL	\$ 275,000	\$ 140,000	\$(135,000)	-49%



I. PERSONNEL SERVICES

The fiscal year 2012 proposed Personnel Services is lower than fiscal year 2011 adopted budget by \$1.362M or 37% primarily due to a refinement in the allocation methodology.

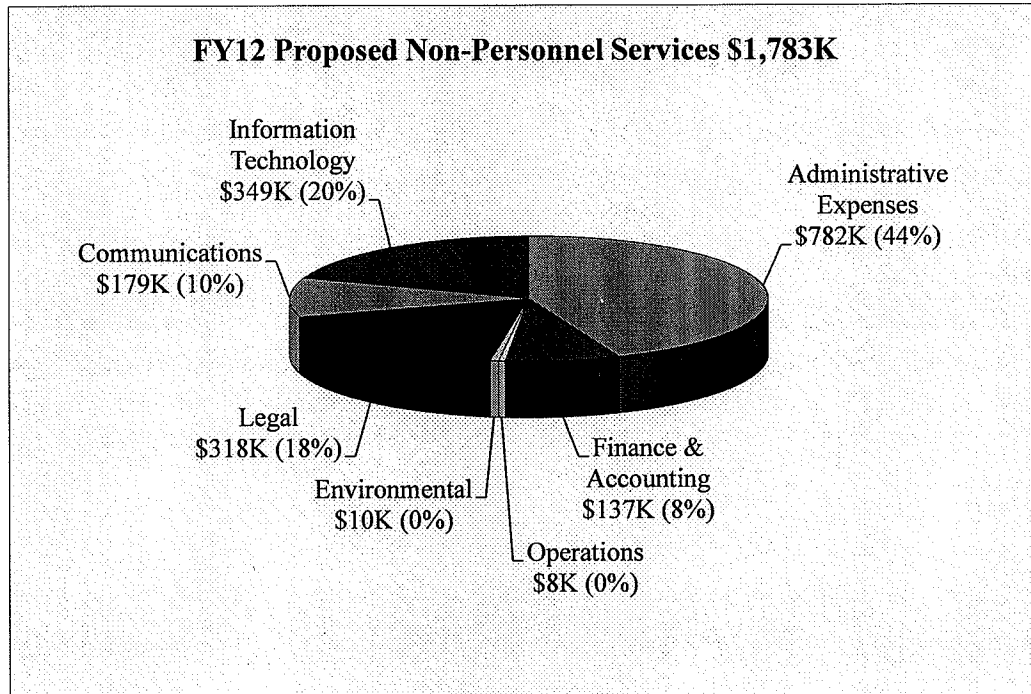


Expenditures	Adopted		Proposed		Increase/Decrease	
	FY11	FY12	FY11	FY12	\$	%
Payroll/ Related Matters	\$ 2,654	\$ 1,494	\$ (1,160)	-44%		
Overtime Payroll	\$ 94	\$ 51	\$ (43)	-46%		
Medicare Tax	\$ 37	\$ 27	\$ (10)	-27%		
Social Security	\$ 137	\$ 99	\$ (38)	-28%		
CT Unemployment Comp	\$ 15	\$ 25	\$ 10	67%		
401-K Contribution	\$ 252	\$ 149	\$ (103)	-41%		
Employee Benefits	\$ 438	\$ 318	\$ (120)	-27%		
Benefits Administration	\$ 12	\$ 53	\$ 41	342%		
Other Benefits	\$ 55	\$ 64	\$ 9	16%		
TOTAL	\$ 3,694	\$ 2,280	\$ (1,414)	-38%		

- Direct costs associated with payroll, 401K contribution, and employee benefits are directly allocated to projects/cost centers.

II. NON-PERSONNEL SERVICES

Non-Personnel Services budget is slightly higher than fiscal year 2011 adopted budget by \$165K or 10% primarily due to increases in Communications and Information Technology.



Non-Personnel Services include both non-departmental and departmental items.

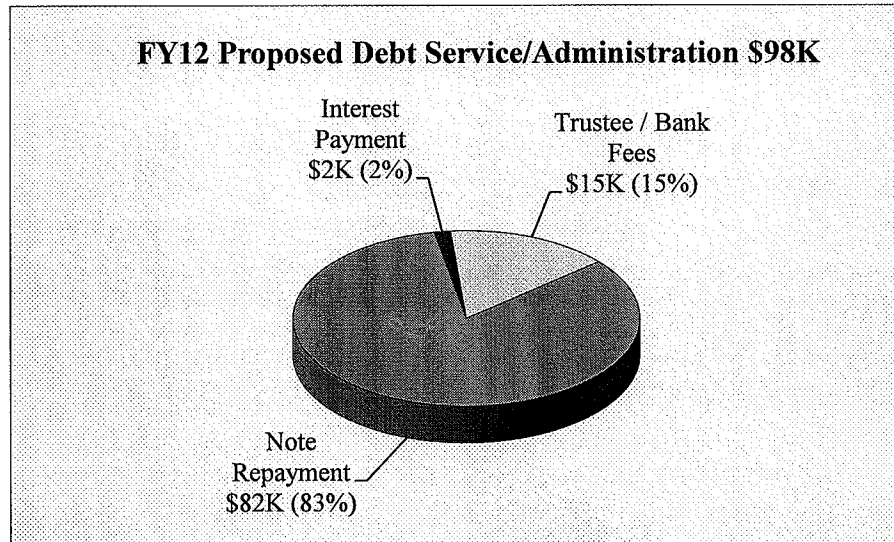
Expenditures	Adopted		Proposed		Increase/(Decrease)	
	FY11	FY12	FY11	FY12	\$	%
Administrative Expenses	\$ 764	\$ 782	\$ 764	\$ 782	\$ 18	2%
Finance & Accounting	\$ 140	\$ 137	\$ 140	\$ 137	\$ (3)	-2%
Operations	\$ 15	\$ 8	\$ 15	\$ 8	\$ (7)	-46%
Environmental	\$ 12	\$ 10	\$ 12	\$ 10	\$ (2)	-17%
Legal	\$ 318	\$ 318	\$ 318	\$ 318	\$ -	0%
Communications	\$ 92	\$ 179	\$ 92	\$ 179	\$ 87	95%
Information Technology	\$ 278	\$ 349	\$ 278	\$ 349	\$ 71	26%
Total	\$ 1,618	\$ 1,783	\$ 1,618	\$ 1,783	\$ 165	10%

- Administrative budget is higher than fiscal year 2011 adopted budget by \$18K or 2% primarily due to an increase in temporary agency services.
- Finance & Accounting budget is relatively flat to fiscal year 2011 adopted budget.

- Operations budget is lower than fiscal year 2011 adopted budget by \$7K or 46% primarily due to transfer of protective clothing and safety equipment costs to the Mid-Connecticut project.
- Environmental budget is relatively flat to fiscal year 2011 adopted budget.
- Legal budget is maintained at fiscal year 2011 adopted budget.
- Communications budget is higher than fiscal year 2011 adopted budget by \$87K or 95% primarily due to an increase in consulting services.
- Information Technology budget is higher than fiscal year 2011 adopted budget by \$71K or 26% due to increases in maintenance costs, consulting services, and web redesign.

III. DEBT SERVICE / ADMINISTRATION

Debt Service/Administration refers to the Authority's debt service payments for relocating its headquarters to 100 Constitution Plaza.

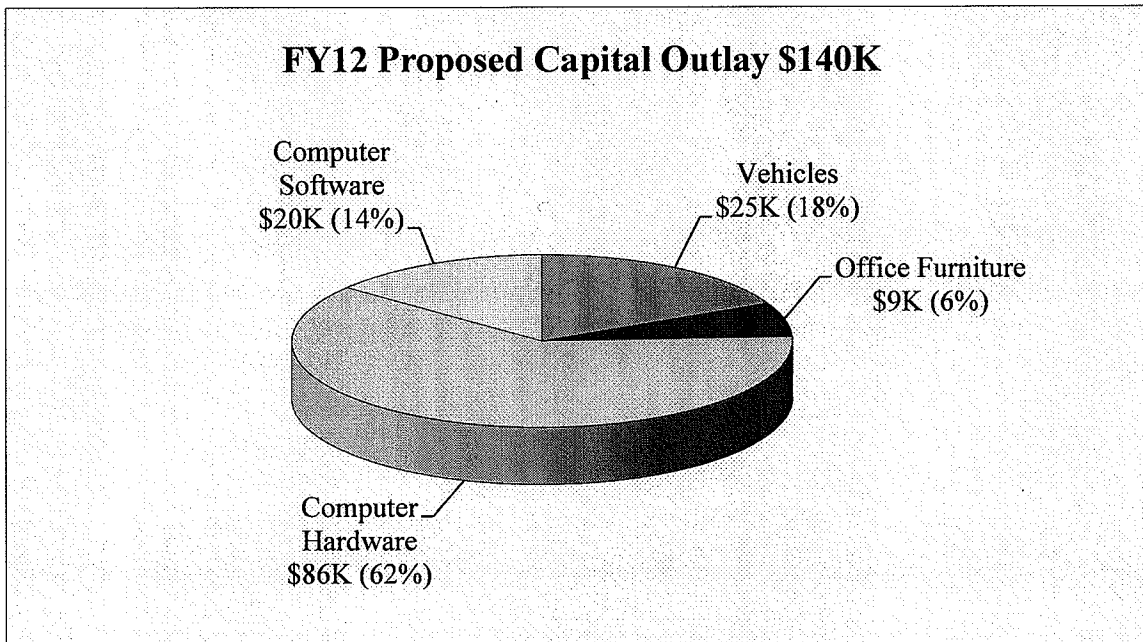


Expenditures	Adopted	Proposed	Increase/(Decrease)	
	FY11	FY12	\$	%
Note Repayment	\$ 108	\$ 82	\$ (26)	-24%
Interest - Loan	\$ 7	\$ 2	\$ (5)	-77%
Trustee / Bank Fees	\$ 10	\$ 15	\$ 5	50%
TOTAL	\$ 124	\$ 98	\$ (26)	-21%

IV. CAPITAL BUDGET

Capital Outlay includes the purchase/maintenance of new vehicles and office furniture and upgrade/maintenance of computer hardware and software.

Capital Outlay is lower than fiscal year 2011 adopted budget by \$135K or 49% due to decreases in vehicles, computer software, and other equipment.



- Vehicles are lower than fiscal year 2011 adopted budget due to a decrease in vehicle purchases.
- Office Furniture is relatively flat to fiscal year 2011 adopted budget.
- Computer Hardware is relatively flat to fiscal year 2011 adopted budget.
- Computer Software is lower than fiscal year 2011 adopted budget due to a decrease in software upgrade.
- There are no budgeted expenses for Other Equipment in fiscal year 2012.

The table below shows the proposed Five-Year Capital Outlay.

Capital Budget	Actual FY10	Adopted FY11	Proposed FY12	Projected FY13	Projected FY14	Projected FY15	Projected FY16
Trucks	\$ 54	\$ -	\$ 25	\$ -	\$ 25	\$ 50	\$ -
Cars	\$ -	\$ 56	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal Vehicles	\$ 54	\$ 56	\$ 25	\$ -	\$ 25	\$ 50	\$ -
Office Furniture	\$ 7	\$ 8	\$ 9	\$ 10	\$ 10	\$ 10	\$ 10
Subtotal Furniture	\$ 7	\$ 8	\$ 9	\$ 10	\$ 10	\$ 10	\$ 10
Personal Computers / Laptops	\$ 6	\$ 36	\$ 52	\$ 14	\$ 37	\$ 14	\$ 52
Servers	\$ 12	\$ 10	\$ 8	\$ 8	\$ 4	\$ 12	\$ 6
Routers / Switches	\$ 12	\$ 10	\$ 2	\$ 5	\$ -	\$ 25	\$ 1
Miscellaneous Hardware	\$ 82	\$ 27	\$ 25	\$ 30	\$ 51	\$ 22	\$ 23
Other Equipment	\$ 1	\$ 75	\$ -	\$ -	\$ -	\$ 75	\$ -
Subtotal Computer Hardware	\$ 113	\$ 158	\$ 86	\$ 57	\$ 92	\$ 147	\$ 82
Desktop Software	\$ 20	\$ 18	\$ 3	\$ 2	\$ 2	\$ 18	\$ 2
Server Software	\$ -	\$ 5	\$ 8	\$ 7	\$ 5	\$ 6	\$ 6
Miscellaneous Software	\$ 11	\$ 30	\$ 10	\$ 30	\$ 30	\$ 30	\$ 30
Subtotal Computer Software	\$ 31	\$ 53	\$ 20	\$ 39	\$ 37	\$ 54	\$ 38
Total Expenditures	\$ 205	\$ 275	\$ 140	\$ 106	\$ 164	\$ 261	\$ 129
Funding Source *	\$ 205	\$ 275	\$ 140	\$ 106	\$ 164	\$ 261	\$ 129
Additional Funding Requirements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* Operating budget

AUTHORITY OPERATING & CAPITAL BUDGETS

EXPENDITURE AND ALLOCATION SUMMARY

EXPENDITURES

Account	Description	ACTUAL	ADOPTED	PROPOSED
		FY10	FY11	FY12
01-001-501-xxxxx	Personnel Services	\$ 6,023,135	\$ 3,694,000	\$ 2,280,000
	Non-Personnel Services			
	Administrative Expenses (Non Departmental)	\$ 774,012	\$ 764,000	\$ 782,000
	Finance & Accounting	\$ 106,307	\$ 139,500	\$ 137,000
	Operations	\$ 4,410	\$ 14,800	\$ 8,000
	Environmental	\$ 6,838	\$ 12,000	\$ 10,000
	Legal	\$ 146,243	\$ 318,000	\$ 318,000
	Communications	\$ 35,601	\$ 92,000	\$ 179,000
	Information Technology	\$ 225,214	\$ 277,900	\$ 349,000
01-001-xxx-xxxxx	Subtotal	\$ 1,298,625	\$ 1,618,200	\$ 1,783,000
01-001-501-xxxxx	Debt Service/Administration	\$ 132,666	\$ 124,000	\$ 98,000
01-001-501-xxxxx	Capital Outlay	\$ 204,661	\$ 275,000	\$ 140,000
	Total Expenditures	\$ 7,659,087	\$ 5,711,200	\$ 4,301,000 -25%

REVENUE REQUIREMENTS ALLOCATION

Account	Description	ACTUAL	ADOPTED	PROPOSED
		FY10	FY11	FY12
01-001-000-48101	Mid-Connecticut	\$ 4,797,282	\$ 3,775,000	\$ 3,106,000
01-001-000-48102	Bridgeport (A)	\$ 33,209	\$ 50,000	\$ -
01-001-000-48103	Wallingford (B)	\$ 513,106	\$ 110,000	\$ 110,000
01-001-000-48104	Southeast	\$ 153,432	\$ 122,000	\$ 55,000
01-001-000-48105	Jets / EGF	\$ 117,006	\$ 126,000	\$ 37,000
01-001-000-48106	Southwest Division	\$ 465,540	\$ 211,000	\$ 386,000
01-001-000-48107	Museum - Trash	\$ 216,371	\$ 233,000	\$ 44,000
01-001-000-48108	Recycling Activities	\$ 667,681	\$ 719,000	\$ 222,000
01-001-000-48109	Landfills - Postclosure	\$ 45,501	\$ 142,000	\$ 34,000
01-001-000-48110	Property Division	(C)	\$ 217,200	\$ 294,000
01-001-000-48111	Museum - Garbage	\$ 122,343	(D)	\$ 10,000
01-001-000-45150	Miscellaneous Income	\$ 525,512	(D)	(D)
01-001-000-46101	Interest Income	\$ 2,104	\$ 6,000	\$ 3,000
	Total Allocations	\$ 7,659,087	\$ 5,711,200	\$ 4,301,000 -25%
	Balance	\$ -	\$ -	\$ -

(A) Project ended 12/31/08.

(B) Project ended 06/30/10.

n/a = Not Applicable

(C) Previously reflected in project figures.

(D) Allocated directly to projects.

AUTHORITY OPERATING & CAPITAL BUDGETS

EXPENDITURES DETAIL

Account	Description	ACTUAL FY10	ADOPTED FY11	PROPOSED FY12
PERSONNEL SERVICES				
01-001-501-51110	Payroll/ Related Matters	\$ 4,463,143	\$ 2,654,000	\$ 1,494,000
01-001-501-51120	Overtime Payroll	\$ 68,822	\$ 94,000	\$ 51,000
01-001-501-51220	Medicare Tax	\$ 63,964	\$ 37,000	\$ 27,000
01-001-501-51221	Social Security	\$ 245,983	\$ 137,000	\$ 99,000
01-001-501-51222	CT Unemployment Comp	\$ 19,748	\$ 15,000	\$ 25,000
01-001-501-51223	401-K Contribution	\$ 413,569	\$ 252,000	\$ 149,000
01-001-501-51227	Employee Benefits	\$ 695,463	\$ 438,000	\$ 318,000
01-001-501-51235	Benefits Administration	\$ 18,971	\$ 12,000	\$ 53,000
01-001-501-51250	Other Benefits	\$ 33,472	\$ 55,000	\$ 64,000
	Subtotal Personnel Services	\$ 6,023,135	\$ 3,694,000	\$ 2,280,000
				-38%

n/a = Not Applicable

AUTHORITY OPERATING & CAPITAL BUDGETS

EXPENDITURES DETAIL, CONTINUED

Account	Description	ACTUAL FY10	ADOPTED FY11	PROPOSED FY12
NON-PERSONNEL SERVICES - SUMMARY				
01-001-xxx-52101	Postage and Delivery Fees	\$ 21,304	\$ 15,000	\$ 22,000
01-001-xxx-52104	Telecommunications	\$ 80,726	\$ 97,000	\$ 106,000
01-001-xxx-52106	Copier	\$ 14,974	\$ 14,000	\$ 20,000
01-001-xxx-52108	Printing Services	\$ 3,753	\$ 11,000	\$ 7,000
01-001-xxx-52115	Advertising / Legal Notices	\$ 20,021	\$ 36,000	\$ 15,000
01-001-xxx-52118	Communications Services	\$ 28,903	\$ 75,000	\$ 75,000
01-001-xxx-52202	Office Supplies	\$ 29,159	\$ 30,000	\$ 30,000
01-001-xxx-52211	Protect Clothing/Safety Equipment	\$ 2,577	\$ 7,000	\$ (E)
01-001-xxx-52302	Miscellaneous Services	\$ 5,782	\$ 14,000	\$ 13,000
01-001-xxx-52303	Subscrip/Publ/Ref. Material	\$ 16,057	\$ 20,800	\$ 23,200
01-001-xxx-52304	Dues-Professional Organizations	\$ 5,255	\$ 7,400	\$ 9,200
01-001-xxx-52305	Business Meetings and Travel	\$ 4,325	\$ 17,500	\$ 10,100
01-001-xxx-52306	Training	\$ 21,764	\$ 40,000	\$ 39,500
01-001-501-52310	Payroll Software Services	\$ 10,509	\$ 15,000	\$ 15,000
01-001-501-52315	Record Retention	\$ 15,410	\$ 12,000	\$ 12,000
01-001-xxx-52355	Mileage Reimbursement	\$ 9,028	\$ 12,000	\$ 11,100
01-001-xxx-52401	Vehicle Repair/Maintenance	\$ 80	\$ 4,000	\$ 3,000
01-001-xxx-52403	Office Equipment Service	\$ 1,271	\$ 2,000	\$ 2,000
01-001-xxx-52404	Building Operations	\$ 17,567	\$ 20,000	\$ 20,000
01-001-xxx-52505	Claims/Losses	\$ 400	\$ 5,000	\$ 2,000
01-001-xxx-52604	Rental/Lease	\$ 317,289	\$ 356,000	\$ 363,000
01-001-xxx-52612	Fuel	\$ 6,782	\$ 8,000	\$ 10,000
01-001-xxx-52615	Temporary Agency Services	\$ 155,151	\$ 65,000	\$ 123,950
01-001-xxx-52640	Insurance Premiums	\$ 140,134	\$ 99,000	\$ 75,000
01-001-xxx-52853	Information Technology - Consult	\$ 52,877	\$ 45,000	\$ 55,000
01-001-xxx-52854	Information Technology - Maint	\$ 48,706	\$ 55,000	\$ 81,700
01-001-xxx-52856	Legal	\$ 137,100	\$ 300,000	\$ 300,000
01-001-xxx-52863	Operational Auditing	\$ 75,391	\$ 75,000	\$ 79,000
01-001-xxx-52875	Insurance Consulting and Brokerage Services	\$ 7,471	\$ 9,000	\$ 8,000
01-001-xxx-52899	Engineering & Technology Consulting Services	\$ 48,859	\$ 121,000	\$ 227,500
01-001-xxx-58001	Contingency	\$ -	\$ 30,500	\$ 24,750
Subtotal		\$ 1,298,625	\$ 1,618,200	\$ 1,783,000

(E) Allocated directly to MC project.

10%

AUTHORITY OPERATING & CAPITAL BUDGETS

EXPENDITURES DETAIL, CONTINUED

Account	Description	ACTUAL FY10	ADOPTED FY11	PROPOSED FY12
NON-PERSONNEL SERVICES - ADMINISTRATIVE EXPENSES				
01-001-501-52101	Postage and Delivery Fees	\$ 21,304	\$ 15,000	\$ 22,000
01-001-501-52108	Printing Services	\$ 2,322	\$ 7,000	\$ 5,000
01-001-501-52115	Advertising/Legal Notices	\$ 18,386	\$ 30,000	\$ 10,000
01-001-501-52202	Office Supplies	\$ 29,159	\$ 30,000	\$ 30,000
01-001-501-52302	Miscellaneous Services	\$ 5,782	\$ 14,000	\$ 13,000
01-001-501-52305	Business Meetings and Travel	\$ 858	\$ 7,000	\$ 2,000
01-001-501-52310	Payroll Software Services	\$ 10,509	\$ 15,000	\$ 15,000
01-001-501-52315	Record Retention	\$ 15,410	\$ 12,000	\$ 12,000
01-001-501-52355	Mileage Reimbursement	\$ 6,188	\$ 6,000	\$ 6,500
01-001-501-52401	Vehicle Repair/Maintenance	\$ 80	\$ 4,000	\$ 3,000
01-001-501-52403	Office Equipment Service	\$ 1,271	\$ 2,000	\$ 2,000
01-001-501-52404	Building Operations (includes Parking)	\$ 17,567	\$ 20,000	\$ 20,000
01-001-501-52505	Claims/Losses	\$ 400	\$ 5,000	\$ 2,000
01-001-501-52604	Rental/Lease	\$ 317,289	\$ 356,000	\$ 363,000
01-001-501-52612	Fuel for Vehicles	\$ 6,782	\$ 8,000	\$ 10,000
01-001-501-52615	Temporary Agency Services	\$ 155,151	\$ 65,000	\$ 123,950
01-001-501-52640	Insurance Premiums	\$ 140,134	\$ 99,000	\$ 75,000
01-001-501-52875	Insurance Consulting and Brokerage Services	\$ 7,471	\$ 9,000	\$ 8,000
01-001-501-52899	Engineering & Technology Consulting Services	\$ 17,949	\$ 40,000	\$ 40,000
01-001-501-58001	Contingency	\$ -	\$ 20,000	\$ 19,550
	Subtotal Administrative Expenses	\$ 774,012	\$ 764,000	\$ 782,000
				2%

AUTHORITY OPERATING & CAPITAL BUDGETS

EXPENDITURES DETAIL, CONTINUED

Account	Description	ACTUAL FY10	ADOPTED FY11	PROPOSED FY12
NON-PERSONNEL SERVICES - FINANCE & ACCOUNTING				
01-001-510-52108	Printing Services	\$ 1,431	\$ 4,000	\$ 2,000
01-001-510-52115	Advertising - Recruitment	\$ 1,635	\$ 6,000	\$ 5,000
01-001-510-52303	Subscrip/Publ/Ref. Material	\$ 5,673	\$ 5,500	\$ 8,000
01-001-510-52304	Dues-Professional Organizations	\$ 1,703	\$ 2,000	\$ 3,000
01-001-510-52305	Business Meetings and Travel	\$ 1,166	\$ 5,000	\$ 2,000
01-001-510-52306	Training	\$ 7,191	\$ 15,000	\$ 14,500
01-001-510-52355	Mileage Reimbursement	\$ 1,207	\$ 2,000	\$ 1,500
01-001-510-52863	Auditing Services	\$ 75,391	\$ 75,000	\$ 79,000
01-001-510-52899	Engineering & Technology Consulting Services	\$ 10,910	\$ 20,000	\$ 20,000
01-001-510-58001	Contingency	\$ -	\$ 5,000	\$ 2,000
	Subtotal Finance & Accounting	\$ 106,307	\$ 139,500	\$ 137,000 -2%
NON-PERSONNEL SERVICES - OPERATIONS				
01-001-511-52211	Protect Clothing/Safety Equipment	\$ 2,577	\$ 7,000	\$ (E)
01-001-511-52303	Subscrip/Publ/Ref. Material	\$ 410	\$ 1,100	\$ 1,100
01-001-511-52304	Dues-Professional Organizations	\$ 870	\$ 1,200	\$ 1,200
01-001-511-52305	Business Meetings and Travel	\$ 375	\$ 1,000	\$ 1,000
01-001-511-52306	Training	\$ 129	\$ 3,000	\$ 3,000
01-001-511-52355	Mileage Reimbursement	\$ 49	\$ 500	\$ 500
01-001-511-58001	Contingency	\$ -	\$ 1,000	\$ 1,200
	Subtotal Operations	\$ 4,410	\$ 14,800	\$ 8,000 -46%
NON-PERSONNEL SERVICES - ENVIRONMENTAL				
01-001-512-52303	Subscrip/Publ/Ref. Material	\$ 1,731	\$ 2,000	\$ 2,000
01-001-512-52304	Dues-Professional Organizations	\$ 1,758	\$ 2,500	\$ 2,500
01-001-512-52305	Business Meetings and Travel	\$ 1,366	\$ 3,000	\$ 2,000
01-001-512-52306	Training	\$ 1,608	\$ 2,000	\$ 2,000
01-001-512-52355	Mileage Reimbursement	\$ 375	\$ 1,000	\$ 500
01-001-512-58001	Contingency	\$ -	\$ 1,500	\$ 1,000
	Subtotal Environmental	\$ 6,838	\$ 12,000	\$ 10,000 -17%

(E) Allocated directly to MC project.

AUTHORITY OPERATING & CAPITAL BUDGETS

EXPENDITURES DETAIL, CONTINUED

Account	Description	ACTUAL FY10	ADOPTED FY11	PROPOSED FY12
NON-PERSONNEL SERVICES - LEGAL				
01-001-513-52303	Subscrip/Publ/Ref. Material	\$ 7,861	\$ 10,000	\$ 10,000
01-001-513-52304	Dues-Professional Organizations	\$ 589	\$ 1,200	\$ 1,500
01-001-513-52305	Business Meetings and Travel	\$ 422	\$ 500	\$ 500
01-001-513-52306	Training	\$ -	\$ 5,000	\$ 5,000
01-001-513-52355	Mileage Reimbursement	\$ 271	\$ 1,300	\$ 1,000
01-001-513-52856	Legal	\$ 137,100	\$ 300,000	\$ 300,000
	Subtotal Legal	\$ 146,243	\$ 318,000	\$ 318,000 0%
NON-PERSONNEL SERVICES - COMMUNICATIONS				
01-001-514-52118	Communications Services	\$ 28,903	\$ 75,000	\$ 75,000
01-001-514-52303	Subscrip/Publ/Ref. Material	\$ 382	\$ 2,000	\$ 2,000
01-001-514-52304	Dues-Professional Organizations	\$ 335	\$ 500	\$ 1,000
01-001-514-52305	Business Meetings and Travel	\$ 138	\$ 500	\$ 2,500
01-001-514-52306	Training	\$ 4,905	\$ 5,000	\$ 5,000
01-001-514-52355	Mileage Reimbursement	\$ 938	\$ 1,000	\$ 1,000
01-001-514-52899	Engineering & Technology Consulting Services	\$ -	\$ 5,000	\$ 91,500
01-001-514-58001	Contingency	\$ -	\$ 3,000	\$ 1,000
	Subtotal Cmmunications	\$ 35,601	\$ 92,000	\$ 179,000 95%
NON-PERSONNEL SERVICES - INFORMATION TECHNOLOGY				
01-001-515-52104	Telecommunications	\$ 80,726	\$ 97,000	\$ 106,000
01-001-515-52106	Copier	\$ 14,974	\$ 14,000	\$ 20,000
01-001-515-52303	Subscrip/Publ/Ref. Material	\$ -	\$ 200	\$ 100
01-001-515-52305	Business Meetings and Travel	\$ -	\$ 500	\$ 100
01-001-515-52306	Training	\$ 7,931	\$ 10,000	\$ 10,000
01-001-515-52355	Mileage Reimbursement	\$ -	\$ 200	\$ 100
01-001-515-52853	Information Technology - Consultant	\$ 52,877	\$ 45,000	\$ 55,000
01-001-515-52854	Information Technology - Maintenance	\$ 48,706	\$ 55,000	\$ 81,700
01-001-515-52899	Engineering & Technology Consulting Services	\$ 20,000	\$ 56,000	\$ 76,000
	Subtotal Information Technology	\$ 225,214	\$ 277,900	\$ 349,000 26%

AUTHORITY OPERATING & CAPITAL BUDGETS

EXPENDITURES DETAIL, CONTINUED

Account	Description	ACTUAL FY10	ADOPTED FY11	PROPOSED FY12
CAPITAL OUTLAY				
01-001-501-54426	Vehicles	\$ 53,543	\$ 56,000	\$ 25,000
01-001-501-54481	Office Furniture	\$ 7,345	\$ 8,000	\$ 9,000
01-001-501-54482	Computer Hardware	\$ 112,837	\$ 83,000	\$ 86,000
01-001-501-54483	Computer Software	\$ 30,936	\$ 53,000	\$ 20,000
01-001-501-54491	Other Equipment	\$ -	\$ 75,000	\$ -
	Subtotal Capital Outlay	\$ 204,661	\$ 275,000	\$ 140,000 -49%
DEBT SERVICE / ADMINISTRATION				
01-001-501-55559	Note Repayment (F)	\$ 107,502	\$ 107,500	\$ 81,500
01-001-501-55590	Interest - Loan (F)	\$ 828	\$ 6,500	\$ 1,500
01-001-501-55585	Trustee / Bank Fees	\$ 24,336	\$ 10,000	\$ 15,000
	Subtotal Debt Service/Administration	\$ 132,666	\$ 124,000	\$ 98,000 -21%
	Total Expenditures	<u>\$ 7,659,087</u>	<u>\$ 5,711,200</u>	<u>\$ 4,301,000</u> -25%

(F) Loan for second office relocation from 17 & 18 floors to 5th & 6th floors at 100 Constitution Plaza.

CRRA PRIMARY ALLOCATION METHODOLOGY BY PROJECT

FY2012 BUDGET

(000 omitted on \$ Amounts)

	Mid-Connecticut	Southwest	Garbage Museum	Landfill Division	Southeast	Property Division	Total
Total Assets FY10	\$ 224,858	\$ 1,535	\$ -	\$ 7,964 (A)	\$ 15,311	\$ 23,024 (A)	\$ 272,692
Percentage	82.5%	0.6%	0.0%	2.9%	5.6%	8.4%	100.0%
Weighting	45.0%	45.0%	45.0%	45.0%	45.0%	45.0%	
Adjusted Weighting	37.1%	0.3%	0.0%	1.3%	2.5%	3.8%	
Total Non-Assets FY10	\$ 127,943	\$ -	\$ -	\$ 17,244 (A)	\$ 3,753	\$ 3,500 (A)	\$ 152,440
Percentage	83.9%	0.0%	0.0%	11.3%	2.5%	2.3%	100.0%
Weighting	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	
Adjusted Weighting	8.4%	0.0%	0.0%	1.1%	0.2%	0.2%	
Total Operating Revenues FY10 (B)	\$ 84,422	\$ 14,664	\$ -	\$ -	\$ 25,872	\$ 2,298	\$ 127,256
Percentage	66.3%	11.5%	0.0%	0.0%	20.3%	1.8%	100.0%
Weighting	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%	
Adjusted Weighting	13.3%	2.3%	0.0%	0.0%	4.1%	0.4%	
Number of Municipalities FY11	70	12 (C)	-	-	18	-	100
Percentage	70.0%	12.0%	0.0%	0.0%	18.0%	0.0%	100.0%
Weighting	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	
Adjusted Weighting	3.5%	0.6%	0.0%	0.0%	0.9%	0.0%	
MSW Tons FY10 Actual	805,519	232,768	-	-	151,029	-	1,189,316
Percentage	67.7%	19.6%	0.0%	0.0%	12.7%	0.0%	100.0%
Weighting	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	
Adjusted Weighting	6.8%	2.0%	0.0%	0.0%	1.3%	0.0%	
Recycling Tons	83,856	-	-	-	-	36,336	120,192
Percentage	69.8%	0.0%	0.0%	0.0%	0.0%	30.2%	100.0%
Weighting	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	
Adjusted Weighting	3.5%	0.0%	0.0%	0.0%	0.0%	1.5%	
Full Time Equivalents	36	1	2	2	1	2	44
Percentage	81.8%	2.3%	4.5%	4.5%	2.3%	4.5%	100.0%
Weighting	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	
Adjusted Weighting	4.1%	0.1%	0.2%	0.2%	0.1%	0.2%	
Total Weighting	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Total Adjusted Weighting	76.62%	5.23%	0.23%	2.67%	9.12%	6.13%	100.00%
Final Adjusted Weighting	80.49%	5.47%	0.24%	2.81%	4.56% (D)	6.44%	100.00%

(A) The Annual Financial Report reflects these asset totals in the Property Division. The Landfill Division was created for Fiscal Year 12.

(B) Surrogate for operating expenses.

(C) Reflects post 12/31/08 number of towns.

(D) To recognize full-time management at SE (reduced by 50% and reallocated to balance). Differential reallocated to the projects on a pro-rata basis.

**CRRA PRIMARY ALLOCATION METHODOLOGY BY PROJECT
FY2012 BUDGET
(000 omitted on \$ Amounts)**

Gross Expenditures to be Allocated	\$ -	\$ 4,301,000
Less: Interest Income on General Fund Account	\$ 3,000	
	\$ -	
Wallingford Project Closure (A)	\$ 110,000	\$ 113,000
Net Expenditures to be Allocated	\$ 4,188,000	\$ 4,188,000

Primary Allocation Amount	Mid-Connecticut	Southwest	Garbage Museum	Landfill Division	Southeast	Property Division	Total
Total Expenditures to be Allocated	\$ 4,188,000	\$ 4,188,000	\$ 4,188,000	\$ 4,188,000	\$ 4,188,000	\$ 4,188,000	
Allocation Percentage (from page 1)	80.49%	5.47%	0.24%	2.81%	4.56%	6.44%	100.00%
Gross Amount	\$ 3,370,000	\$ 229,000	\$ 10,000	\$ 118,000	\$ 191,000	\$ 270,000	\$ 4,188,000
Subtotal GA to Projects	\$ 3,370,000	\$ 229,000	\$ 10,000	\$ 118,000	\$ 191,000	\$ 270,000	\$ 4,188,000
(2) Direct Labor & Benefits Allocation	\$ 3,556,696	\$ 135,896	\$ 170,360	\$ 121,310	\$ 124,675	\$ 155,772	\$ 4,264,708
Subtotal- GA, Labor & Benefits	\$ 6,926,696	\$ 364,896	\$ 180,360	\$ 239,310	\$ 315,675	\$ 425,772	\$ 8,452,708
▪ Adjustments (B)	\$ 38,138	\$ 157,104	\$ 122	\$ (83,913)	\$ (135,675)	\$ 24,228	\$ -
(1) Adjusted Total- GA, Labor & Benefits	\$ 6,964,833	\$ 522,000 (D)	\$ 180,483	\$ 155,397	\$ 180,000 (C)	\$ 450,000	\$ 8,452,712
Balance to GA (1)-(2)	\$ 3,408,138	\$ 386,104	\$ 10,122	\$ 34,087	\$ 55,325	\$ 294,228	\$ 4,188,004
Adjusted Percentage of GA Allocation	81.38%	9.22%	0.24%	0.81%	1.32%	7.03%	100.00%

- (A) Final Wallingford Project Authority Budget contribution. Contribution was approved at the January 29, 2009 Board of Director meeting.
- (B) Adjustments made to recognize fixed revenue amounts of the Southwest, Landfill and Property Divisions and to recognize footnote C. The Mid-Connecticut and Garbage Museum budgets reconcile the transfer amounts so that the total is zero.
- (C) FY12 allocation to Southeast held at FY11 Budget level plus 4% escalation factor to recognize that the Southeast Project has their own staff.
- (D) Cannot exceed \$522,000 (261,000 tons x fixed rate of \$2) per contract.

TAB 3

**RESOLUTION REGARDING THE PAYMENT TO FORMER
BRIDGEPORT PROJECT TOWNS OF REMAINING BRIDGEPORT
PROJECT FUNDS**

WHEREAS, the Bridgeport Project officially ended on December 31, 2008; and

WHEREAS, on July 23, 2009, the Connecticut Resources Recovery Authority's (the "Authority") Board of Directors (the "Board") reviewed and approved the consolidation of various activities and assets and accounts relating to the Bridgeport Project in order to set funds aside prior to a distribution of Bridgeport Project-related funds to the towns that were members of the former Bridgeport Project; and

WHEREAS, on September 24, 2009 the Board reviewed and approved the transfer of remaining assets and accounts that are necessary for the continuation of other activities of the former Bridgeport Project in order to avoid comingling with other Bridgeport Project funds and arrived at a dollar amount to be distributed; and

WHEREAS, the former President of the Bridgeport Solid Waste Advisory Board approved the methodology of distribution of funds to the former Bridgeport Project towns, which will be the pro rata of each town's weighted average delivery and minimum commitment to the Bridgeport Project during the immediate past five years; and

WHEREAS, on October 29, 2009, the Board approved the first distribution of Bridgeport Project-related funds to the towns that were member of the former Bridgeport Project; and

WHEREAS, the installation of the groundwater well will not occur until spring 2011 and funds therefore should be transferred to the Waterbury Landfill Post Closure Reserve; and

WHEREAS, there are currently sufficient funds in the Bridgeport Post Project Reserve to make another distribution of funds.

NOW, THEREFORE, it is

RESOLVED: that the amount of \$967,528.78 be distributed to the 18 former Bridgeport Project towns in the percentage values and dollar amounts as follows:

<u>Municipality:</u>	<u>Percentage:</u>	<u>Distribution:</u>
Bethany	0.37%	\$ 3,579.86
Bridgeport	17.21%	\$ 166,511.70
Darien	2.59%	\$ 25,059.00
East Haven	3.48%	\$ 33,670.00
Easton	0.73%	\$ 7,062.96
Fairfield	11.32%	\$ 109,524.26
Greenwich	13.15%	\$ 127,230.03
Milford	10.08%	\$ 97,526.90
Monroe	2.84%	\$ 27,477.82
Norwalk	11.77%	\$ 113,878.14
Orange	1.51%	\$ 14,609.68
Shelton	4.69%	\$ 45,377.10
Stratford	6.42%	\$ 62,115.35
Trumbull	4.84%	\$ 46,828.39
Weston	1.28%	\$ 12,384.37
Westport	4.66%	\$ 45,086.84
Wilton	2.22%	\$ 21,479.14
Woodbridge	0.84%	\$ 8,127.24
Total	100.00%	\$ 967,528.78

FURTHER RESOLVED: that \$5,000.00 be transferred from the Bridgeport Post Project Reserve to the Waterbury Landfill Post Closure Reserve.

BRIDGEPORT FINANCIAL SUMMARY

Updated as of November 30, 2010

BRIDGEPORT FINANCIAL SUMMARY

Updated as of November 30, 2010

This document updates the current status of the former Bridgeport Project and status various post project items. On May 5, 2010 the two STIF accounts previously established (Post Project Reserve and Risk Reserve) were combined into one STIF account:

Balance @ 11/30/10:
Bridgeport Post Project Reserve 997,903

Activity Update:

- The Waterbury Landfill was certified as closed by the DEP in November 2009, which was ahead of the schedule. Most of the invoices associated with this activity have been paid either from the Bridgeport Post Project Reserve or the Waterbury Landfill Closure Reserve. Installation of the groundwater well is scheduled to occur in fiscal year 2011. Transfer \$5,000 to the Waterbury Landfill Post Closure Reserve.
- Following DEP certification of the Waterbury Landfill as closed, the Authority notified the lessee on the property that they must vacate the property in order to prepare for the sale of the property. The lessee informed the Authority that they would depart by June 15, 2010; however they retain the right of first purchase of the property. The lessee has since vacated the property to the Authority's satisfaction.
- The Authority completed action regarding the outstanding receivables from City Carting and All American Waste including favorable ruling from the Appeals Panel for City Carting (\$12,500 payment to the Authority) and a settlement with All American Waste (\$73,519 payment to the Authority).
- The Authority pursued the outstanding receivable from the City of East Haven (\$175,106), which was paid in full on March 22, 2010.
- The Authority has resolved the Milford Transfer Station Claim. A deductible of \$50,000 was paid from funds set aside in the Bridgeport Post Project Reserve.
- The Authority has determined that the Waterbury Landfill Closure STIF account can be closed and the full amount (\$672,470) can be paid to the towns.
- The Authority received \$200,000 from the DEP for benefit of the Waterbury Landfill. The Authority is reviewing the post closure reserve's net present value for final disposition.

BRIDGEPORT – POST PROJECT – UPDATED 11/30/2010

Item:	Description:	Exposure/ Amount in Reserve:	Resolution:	Status:	Payments Made through 11/30/10:	Amount Available for Distribution:	
Bond Counsel costs	Pullman & Comley legal work (UCC terminations, indenture releases, etc.)	\$8,000	Final invoice received	COMPLETED	\$ 5,122.25	\$ 2,877.75	
Auditor	Payment due to outside auditor for independent review of financial statements for Bridgeport	\$7,000	Final invoice received	COMPLETED	\$4,334.85	2,665.15	
Waterbury Landfill Closure	TRC Closure Certification Report	\$17,332		COMPLETED	W'bury L/F CI	17,332.00	
	TRC Engineering	5,977		COMPLETED		Oper. Fund	5,977.00
	Retainage	24,405		COMPLETED		24,405.00	0
	Groundwater Monitoring	4,500		COMPLETED		1,823.50	2,676.50
	Install GW Well	5,000		To be transferred		0	0
	Mowing	3,000	COMPLETED	1,000.00	2,000.00		
	CRRR Engineer. & Environmental	4,732	Final accounting by 1/2011	PENDING			
Combe Fill South	Federal and State actions against the Municipal Group (including CRRR) are complete. CRRR has paid approximately \$100K.	SEE LEGAL BELOW	Likelihood unknown but small that any future claims by settling parties will occur. Insurance will only pay 2/3 of claims	PENDING		0	
RTC Dispute	Bankruptcy – dispute over any items remaining on site at the Shelton Landfill – Butler Building	SEE LEGAL BELOW	Pending Legal review			0	
Waterbury Land sale potential	Sale of 12 acres unused Waterbury landfill to be decided once DEP certifies the landfill closed and acceptable sale price is negotiated.	Legal: included below Insurance: \$72,000 (\$36K/yr until sold) Miscellaneous: \$25,000	Pending DEP certification and timing	Lessee has vacated property	28,160.83	0	
Insurance (Pollution)	Transfer Station legacy costs (five years)	\$150,000	In Process	First year of five years paid	29,689.00	0	
Administrative	General Administrative costs for completing all items on this list	\$50,000	In Process	Periodic true-ups	33,209.00	0	
LEGAL	All Legal Costs for completing items on this list	\$118,000	In Process	In Process	1,480.00	0	
Receivable	All American Waste	Owed Fines: \$75,938	Paid in Full 7/22/10	COMPLETED	73,519.97	73,519.97	
Receivable	City Carting	Owed Fines: \$55,000	Paid in Full 2/18/10	COMPLETED	12,500	12,500.00	
Receivable	East Haven	Owed: \$175,106	Paid in Full 3/10	COMPLETED	175,106	175,106.00	

Item:	Description:	Exposure/ Amount in Reserve:	Resolution:	Status:	Payments Made through 11/30/10:	Amount Available for Distribution:
Millford Transfer Station Claim	Man sustained serious injury after falling at the TS	Insurance Deductible: \$50,000	Court finalized	Paid Premium July 2010	\$ 50,000	0
Contingency Claim	In general, claims are usually filed within two years of occurrence, but can be up to three years (1/1/2012).	Insurance Deductible: \$50,000	Unknown			0
Stratford Recycling Capital Reserve	Established by the CRRRA Board Oct. 2005 -funded by settlements reached with East Haven and Stamford relating to non-delivery of recyclables. Final disposition of funds, per contract, to be resolved jointly by CRRRA, SWEROC and FCR.	11/30/10 Balance: \$709,380	To be determined	Pending Legal Opinion		0
Waterbury Landfill Closure Reserve	Established by the CRRRA Board July 1991 - funded from annual operating budgets.	11/30/10 Balance: \$672,874.41	Landfill is closed	COMPLETED		672,874.41
DEP Trust for Waterbury Landfill	Account established at U.S. Bank Jan. 1987.	11/30/10 Balance: \$174,374	Retain until Waterbury Landfill post closure activity is completed (FY 2040)	To be transferred to CRRRA Landfill Division		0
DEP Funds for Waterbury Landfill	Funds received from DEP on 10/27/10	Deposited to Bridgeport Post Project Reserve	Landfill is closed. Post Closure Reserve review.	Pending		0

\$967,528.78

TAB 4

**RESOLUTION REGARDING EXPENDITURE OF FUNDS
FROM THE MID-CONNECTICUT FACILITY MODIFICATION
RESERVE**

RESOLVED: That the Board of Directors hereby approves an increase to budgeted expenditures from the Mid-Connecticut Facility Modification Reserve during fiscal year 2011, substantially as presented and discussed at this meeting.

Connecticut Resources Recovery Authority Mid-Connecticut Resource Recovery Facility

Expenditure of Funds from Facility Modification Reserve

December 16, 2010

Discussion

At its meeting on February 25, 2010, the CRRA Board of Directors approved a capital budget for the Mid-Connecticut Facility, which includes the Waste Processing Facility (WPF), the Power Block Facility (PBF) and the Electric Generating Facility (EGF). This capital budget includes funding for facility projects that are anticipated to occur during fiscal year 2011. The capital budget also includes projected costs for projects that are anticipated to occur in future years.

Although CRRA intends to budget \$2,550,000 for *primary* superheater work in Fiscal Year 2012, no funding for *secondary* superheater work is currently included in the capital budget. (Superheaters are pressure part components of the three waste-to-energy boilers in the Power Block Facility.)

As part of Covanta's maintenance program during the boiler outages scheduled for January and March 2011, Covanta has decided to install new secondary superheaters at this time rather than wait until next year. CRRA Management has determined that it is cost effective, beneficial and preferable at this time to direct Covanta to order and install secondary superheaters with heavier wall thickness and more robust stainless steel shielding than Covanta is otherwise required to install (providing additional operational life), and recommends an expenditure of \$942,000 at this time to pay for these enhanced pressure parts. Covanta will pay the base cost for the superheaters, estimated at \$900,000, and will pay all labor costs to install the superheaters. CRRA will pay the differential cost for the heavier walled tubes and the additional shielding.

These enhanced pressure parts will extend the life of the secondary superheaters by three (3) years. The base grade superheaters that Covanta would otherwise install will last only two (2) years. CRRA's investment of \$942,000 effectively purchases an additional three years, extending the operational life of the components to five (5) years. (If CRRA instead waits two years to again replace the superheaters the entire cost for all parts and labor is estimated at approximately \$2,550,000, similar to the amount budgeted for replacement of the primary superheaters next year.)

CRRA Management seeks Board of Directors approval to expend \$942,000 from the Facility Modification Reserve for this secondary superheater activity during fiscal year 2011.

Financial Summary

The Facility Modification Reserve contains sufficient funds to support this activity during fiscal year 2011 without any additional contributions.

TAB 5

**RESOLUTION REGARDING FUNDING TO SUPPORT A
PRODUCER RESPONSIBILITY PROGRAM FOR
MANAGEMENT OF MATTRESSES**

RESOLVED: That the Board of Directors hereby approves funding in the amount of \$20,000 to support an initiative by the Product Stewardship Institute to develop a program for management of mattresses, substantially as discussed and presented herein.

Connecticut Resources Recovery Authority

Funding for Initiative to Develop a Producer Responsibility Program in Connecticut for Mattresses

December 16, 2010

Discussion

This is to request that the CRRA Board of Directors consider funding an initiative to develop and promote a producer responsibility program for used mattresses. Among the initiatives that this program will promote are development of model legislation and pilot programs for the management of mattresses.

The ultimate goal of the initiative is to establish a management infrastructure where mattress producers, rather than municipalities and individuals, pay for the cost of disposal/recycling of a mattress at the end of its useful life.

This proposal was presented to the Mid-Connecticut Advisory Committee (MAC) on November 17, 2010. Mr. Tom Metzner of the Connecticut Department of Environmental Protection spoke to the MAC regarding how such an initiative would work. Mr. Metzner explained that this initiative would be similar in intent to the electronic waste initiative that occurred several years ago which resulted in legislation and regulations being developed that require manufacturers to fund the cost of return and recycling of electronic waste. Mr. Metzner also discussed the more recent initiative in Connecticut to pass legislation that would establish the same "take back" model for waste paint.

Attached is a proposal by the Product Stewardship Institute, along with the minutes of a stakeholder meeting held in September in Middletown, Connecticut which was attended by a number of Connecticut based organizations that have a stake in improving the cost of managing mattresses. Also attached is a summary of the proposed program as presented to MAC by Tom Metzner of CTDEP.

A number of the MAC members commented on the cost of mattress disposal and its impact on municipal solid waste management budgets and expressed interest in this program.

PSI is seeking \$40,000 to support this initiative. PSI has a commitment of \$13,000 to date.

Financial Summary

Funds for this initiative will be disbursed from the CRRA General Fund budget.



PRODUCT
STEWARDSHIP
INSTITUTE

Sustainable Solutions to Protect Our Environment

**PROPOSAL TO DEVELOP
A MULTI-STAKEHOLDER
MATTRESS STEWARDSHIP PROJECT**
September 22, 2010

Goal: The Product Stewardship Institute (PSI) seeks \$40,000 to develop sustainable solutions to the challenge of mattress recycling. *PSI seeks a portion of these funds from multiple sources.*

Background: PSI conducted a survey of its state and local government members in April 2010 to better understand the extent of the problem with mattress disposal. (Please refer to the attached survey for specific information). The survey generated over 80 responses, and many localities indicated that mattresses were a significant problem. A September 1 meeting in Middletown, Connecticut, which was attended by about 30 stakeholders, confirmed this interest. Several municipalities noted that mattresses have recently surfaced as an issue because the cost of mattress disposal for many cities (up to \$45 per mattress) must now be covered separately from the general tip fee. The City of Hartford has spent approximately \$75,000 on mattress disposal over the past two months alone. Meeting participants emphasized the problem that mattresses cause to operations in waste to energy plants and landfill operations, particularly the metal coils that get stuck in equipment.

Proposal: To eliminate these extra costs for municipalities, PSI proposes to develop a project that will result in having mattress manufacturers and consumers – not taxpayers – cover the cost of mattress recycling. PSI proposes to develop a brief white paper, hold one stakeholder meeting, and conduct six stakeholder conference calls, a total cost of \$40,000. The white paper (\$12,500) would outline the problem, status of existing mattress recycling programs, issues, solutions, and goals of an initiative. PSI would convene an in-person meeting (\$15,000) that would include all key stakeholders, and would coordinate six stakeholder conference calls (\$12,500) that would lead to an agreement among stakeholders that might include model legislation, regulatory changes, and/or pilot projects. During the calls and meeting, PSI would convene all interested stakeholders to agree on the problem, identify a course of action, and start implementation of selected outcomes. This process would be modeled after PSI's highly successful initiative on paint, which passed as law in Oregon last year and was introduced as legislation in Connecticut, Vermont, and California this past session.

Sincerely,

Scott Cassel

Scott Cassel
Executive Director/ Founder



PRODUCT STEWARDSHIP INSTITUTE

Sustainable Solutions to Protect Our Environment

Extended Producer Responsibility: the solution to the mattress problem? Meeting Summary

Hosted by the Connecticut Product Stewardship Council
Wednesday, September 1, 2010
Middletown, Connecticut

Introduction

Kim O'Rourke, Recycling Coordinator for Middletown, CT and **Winston Averill**, Southeastern Connecticut Regional Resource Recovery Authority and Chair of the Connecticut Product Stewardship Council, opened the meeting and welcomed the 26 participants from local governments, universities, mattress recyclers, waste management companies, and the environmental community who attended in person or by phone (see attached participant list).

PSI Survey Results/Preliminary Research

Scott Cassel from the **Product Stewardship Institute** shared the results of PSI's survey of its state and local government members conducted in April 2010 to get their input on the problem of mattress disposal (refer to survey for specific information). The survey generated over 80 responses, and many localities indicated that mattresses were a problem. Scott mentioned that he spoke to the Executive Director of the International Sleep Products Association last year when they were exploring the potential for an advanced recycling fee. He also spoke to him this past spring 2010 for an update. While there was interest in attending meetings, Scott said that they were not interested in driving the issue forward or funding a project. Scott suggested to the CT PSC group that, without product stewardship legislation, he doubted that there would be sufficient interest from manufacturers to increase mattress recycling.

Problems with Mattresses

Scott asked participants to share their experiences with mattresses, including the problems that mattresses present. To date, the Connecticut Product Stewardship Council has focused primarily on electronics and paint. However, Peter Egan from Connecticut Resource Recovery Authority said that mattresses have recently surfaced as an issue because the cost of mattress disposal for many cities in CRRRA must now be covered separately from the general tip fee. As much as \$45 per mattress currently is being charged, and the City of Hartford has spent approximately \$75,000 on mattress disposal over the past two months. This high per unit cost has also drawn the attention of residents. John Waffenschmidt from Covanta Energy Corporation explained that 60% of the waste in Connecticut is handled at waste-to-energy facilities and mattresses are very problematic for the mechanical shredders. Others in the meeting expressed interest in diverting mattresses from disposal and recycling them.

Proposed PSI Project and Expected Project Outcomes

Scott proposed that the Product Stewardship Institute could develop a brief white paper, hold one stakeholder meeting, and conduct six stakeholder conference calls for \$40,000. The **white paper** (\$12,500) would outline the problem, status of existing mattress recycling programs, issues, solutions, and goals of an initiative. PSI would convene an **in-person meeting in Connecticut** (\$15,000) that would include all key stakeholders, and would coordinate **six stakeholder conference calls** (\$12,500) that would lead to an agreement among stakeholders that might include model legislation, regulatory changes, and/or pilot projects. During the calls and meeting, PSI would convene all interested stakeholders (many of whom were not present at the preliminary meeting) to agree on the problem, identify a course of action, and start implementation of selected outcomes. This process would be modeled after PSI's highly successful initiative on paint.

Scott mentioned that PSI could start the project as long as \$12,500 was raised for the white paper. Although not preferable, PSI would be open to moving straight to the development of mattress legislation, although this would not allow for the building of consensus with the industry or provide additional information that would be gained from the white paper.

Discussion

CJ May said that Yale University explored the possibility of recycling student mattresses, but given the low quantity Yale generates annually, it was not cost effective to recycle them. He wondered if a regional collection hub could be established to make recycling more efficient. Michelle Taparauskas from Conigliaro Industries mentioned that a successful mattress recycling pilot program was recently completed in Massachusetts at 6 universities. Ralph Bogan from Nine Lives Recycling noted that the University of North Carolina at Chapel Hill had established a pilot program where the University procurement contract required the mattress supplier to take-back and recycle mattresses at the end of their useful life. Scott Potash from Spring Into Action, another mattress recycler, mentioned that recyclers compete with mattress "renovators" that accept used mattresses for a very low price and then refurbish and resell them. There are concerns that these renovators may not be properly sanitizing the materials, or clearly labeling them as used.

Meeting Outcome

There was a general consensus among the group that mattresses are a problem and that they would support product stewardship legislation, particularly since legislation was supported for the state's electronics recycling program and because of the acute financial constraints of municipalities that are currently funding mattress disposal. The group also agreed that, although there are concerns about bed bugs and other issues, it would be preferable from an environmental and an economic perspective to recycle mattresses. A mattress recycling project could create local jobs (as the St. Vincent DePaul project in California has demonstrated). The group also expressed interest in working on a project together.

Next Steps and Funding Needs

Several meeting participants indicated an interest in potentially funding the project as proposed by Scott. PSI could develop a more formal, or revised, proposal. Scott will contact potential funders and report back to the group. Alternate projects may also be possible in Connecticut, including pilot projects or developing model legislation. The first phase of the project can begin as soon as funding is available.



PRODUCT STEWARDSHIP INSTITUTE

Sustainable Solutions to Protect Our Environment

Participant List: Preliminary Mattress Meeting

September 1, 2010 1:00 to 2:30 PM

Room 208, 2nd floor of the Middletown

Municipal Building

245 Dekoven Drive

Middletown, CT 06457

Dial-in Information: 1-218-936-4141

Access code: 241488

Name	Organization	Attending/ Dial-in
LOCAL GOVERNMENT		
Janice Ehle/Meyer	Connecticut River Estuary Regional Planning Agency	Attending
Peter Egan	CRRA	Attending
Brooks Parker	CT, Town of Manchester	Attending
Kim O'Rourke	Middletown Recycling Coordinator	Attending
Winston Averill	SCRRRA	Attending
Brian Bartram	Northwest & Litchfield Hills Council of Governments	Attending
Ed Reagan	Salisbury-Sharon Resources Recovery Authority	Attending
Shelia Baummer	Naugatuck, CT	Attending
James R. Klase	Public Works Director; Town of Granby, CT	Attending
Kris Beatty	King County Washington	Dial-in
Pamela Roach	Hamden Solid Waste and Recycling Coordinator	Dial-in
Peg Hall	Town of Branford, CT	Dial-in
Eric Hudd	Town of Gurney	Attending
Carl Townsley	Town of Gurney	Attending
STATE GOVERNMENT		
Judy Belaval	CT Department of Environmental Protection	Attending
Kevin Sullivan	CT Department of Environmental Protection	Attending
Gale Ridge	CT Agricultural Experiment Station	Dial-in
ORGANIZATIONS		
John D'Adamo	Non-affiliated	Attending
Steven D'Adamo	Non-affiliated	Attending
Jeremy McDonald	St. Vincent DePaul	Dial-in
Tony Philpin	Non-affiliated	Attending
WASTE, RECYCLING & STEWARDSHIP INDUSTRY		
John Waffenschmidt	Covanta Energy Corporation	Attending
Scott Potash	Spring into Action	Attending
Katie Broadbent	Spring into Action	Attending

Establishing a Producer Responsibility Program for Mattresses

The Problem

- Municipalities are paying as much as \$30 to dispose of a mattress.
- Virtually no mattresses are recycled in Connecticut.
- Connecticut needs to recycle more to meet state recycling goals.
- There are limited opportunities for recycling mattresses

The Solution

- A producer responsibility approach to mattress recycling which will increase recycling and shift the financial burden from municipalities to the manufacturers.

Examples of Other Producer Responsibility Programs

- Rechargeable batteries
- Electronic waste
- Thermostats
- CFLs
- Paint – coming soon to Connecticut

Mattress Producer Responsibility Program

- Product Stewardship Institute would conduct a stakeholder meeting here in Connecticut along with conference calls and a position paper.
- Work toward developing model legislation for a mattress product stewardship program.
- Budget \$40,000
 - Commitments from Covanta Energy - \$8,000
 - City of Austin, TX - \$5,000
 - Looking for \$20,000 commitment from CRRA

Benefits

- Being the largest contributor means the dialogue will take place here in Connecticut and focus on our needs
- Chance for legislation to be pushed here first.
- Increased recycling and eliminate costs to municipalities
- Economic development – opportunities for mattress recycling in CT

TAB 6

**RECOMMENDED RESOLUTION REGARDING
ORGANIZATIONAL SYNERGY & HUMAN RESOURCES
COMMITTEE RECOMMENDATION to the BOARD of DIRECTORS
REGARDING HEALTH and WELFARE BROKER-OF-RECORD
AGREEMENT.**

RESOLVED: That the Chairman or President of CRRRA is hereby authorized to execute the Health and Welfare Broker-of-Record Agreement with RC Knox & Company for the period February 1, 2011 through January 31, 2014 for a total fixed fee of \$89,385 as presented and discussed at this meeting.

Connecticut Resources Recovery Authority Health and Welfare Broker-of-Record

December 16, 2010

Executive Summary

The Benefits Selection Committee (“Committee”), consisting of Jim Bolduc, CFO, Lynn Martin, Risk Manager and Eric Womack, Human Resources Manager, reviewed proposals received in response to a Request for Proposal (RFP) process to determine the Health and Welfare Broker-of-Record.

The Committee received proposals from CBC Kane Partners Inc; Lockton Companies, LLC; Marsh & McLennan Agency, LLC; RC Knox & Company; RRM/KJB Joint Venture; and USI Connecticut. Of the six proposals, three firms were eliminated due to personnel experience, cost and an identified potential conflict of interest. The remaining proposals from Lockton, Marsh and RC Knox were considered further.

The Committee recommends the contract be awarded to the incumbent RC Knox & Company for the following reasons:

- The proposal from RC Knox & Company presented the strongest level of direct benefits brokerage and administration experience.
- Due to the identified personnel allocated and the large size of the Marsh and Lockton organizations, the Committee consensus is the Authority would not receive the kind of personal attention the Authority’s benefits plans deserve.
- RC Knox has partnered with the Authority for the past six years and the working relationship and institutional knowledge has been significant in meeting the benefit needs of the employees.
- Maintaining client continuity during the upcoming upheaval and rewriting of healthcare reform by the Federal government.
- The pricing provided by each of the three finalist proposers is detailed below:

	<u>Marsh</u>	<u>Lockton</u>	<u>Knox</u>
Year 1	\$22,000	\$28,000	\$29,500
Year 2	\$22,000	\$28,000	\$29,500
Year 3	\$22,000	\$28,000	\$30,385

Recommendation

Management and the Organizational Synergy & Human Resources Committee recommend that the Board of Directors approve the Benefits and Welfare Broker-of-Record agreement with RC Knox & Company for the three year period from February 1, 2011 through January 31, 2014 for the fixed fee of \$89,385.